

Saginaw County Road Commission

2010 Annual Report



2010 Annual Report

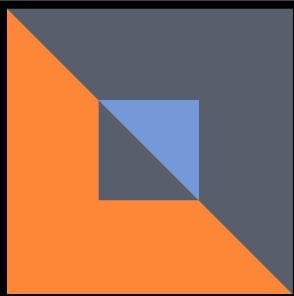
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Index

Submission of Officers.....	1
Managing Director.....	2
Fact Sheet.....	3
Evolution of a Road Commission.....	4-5
Project Selection.....	6
Michigan Transportation Fund	
& Michigan Transportation Economic Development Funds.....	7
Overall Accomplishments.....	8
Primary Road Projects.....	9
Local Road Projects.....	10-13
Allocation of Funds.....	14
2010 Project Map.....	15
Maintenance by Townships.....	16-25
Gravel & Concrete Projects.....	26-27
Township Participation.....	28
Township Contributions.....	29
Statement of Revenues & Expenditures.....	30
Balance Sheet.....	31
Organizational Chart.....	32

2010 Annual Report

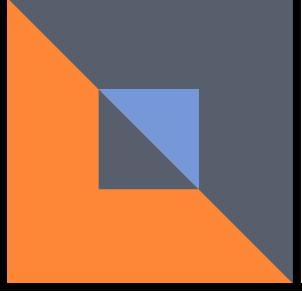
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Saginaw County Board of Road Commissioners

ANNUAL REPORT OF THE BOARD OF COUNTY ROAD COMMISSIONERS OF SAGINAW COUNTY, MICHIGAN

Fiscal Year Ending December 31, 2010



Todd M. Hare
Chairperson



Wallace J. Warner
Vice-Chairperson



John D. Sangster
Member



Richard F. Mallette
Member



Richard H. Crannell, P.E.
Member

The Saginaw County Road Commission takes pleasure in submitting to you and the people of Saginaw County our fiscal year 2010 annual report in compliance with the provisions of Public Act 283 of 1909, as amended. Information in this report covers the fiscal year of January 1, 2010 through December 31, 2010.

Included in our annual report is a brief history of the Saginaw County Road Commission, an outline of our funding sources, a list of our activities related to construction and maintenance of our roads, bridges and miscellaneous items and our expenditures for the 2010 fiscal year.

Respectfully submitted,

**BOARD OF COUNTY ROAD COMMISSIONERS
OF THE COUNTY OF SAGINAW**

Todd M. Hare, Chairperson

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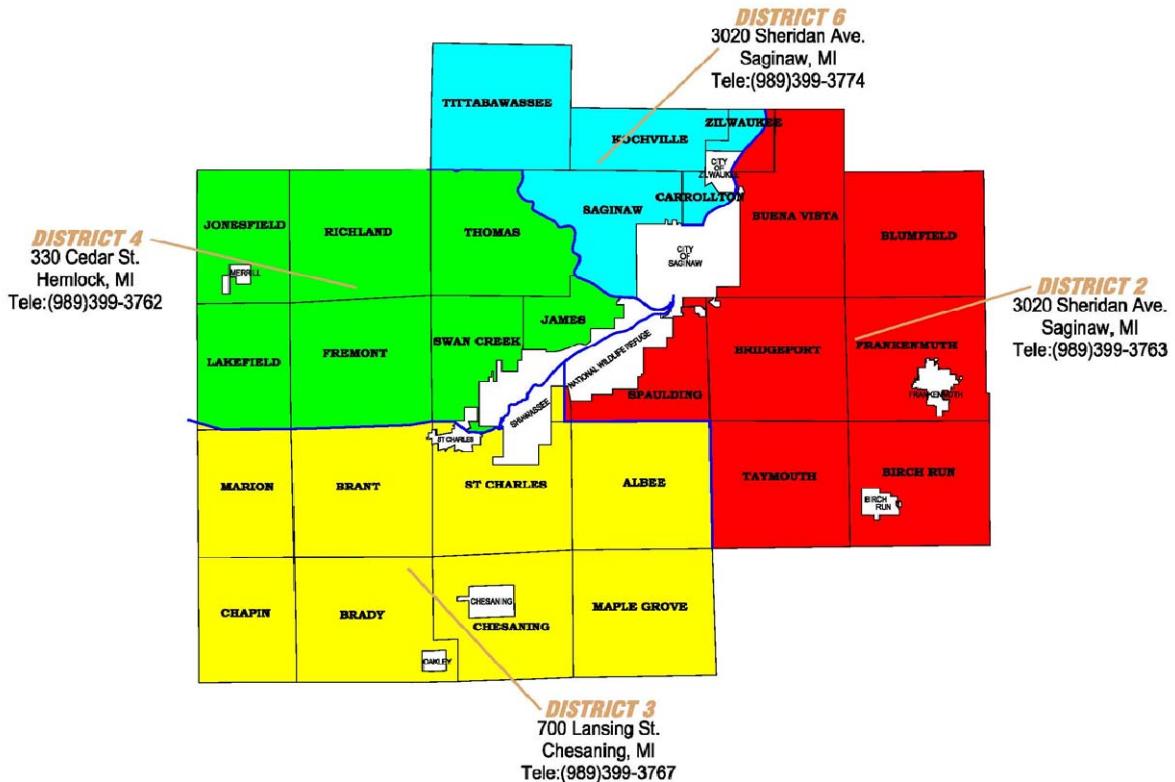
Managing Director



Brian J. Wendling

As Managing Director, Brian Wendling is responsible for overseeing the day-to-day activities of the Road Commission. The Manager has several department heads who report to him to keep him abreast of the operations of the Road Commission.

The goal of the Saginaw County Road Commission remains steadfast: using our expertise, energy and funds to provide the safest and most convenient road system possible, and to contribute to economic development and a high quality of life throughout the county.



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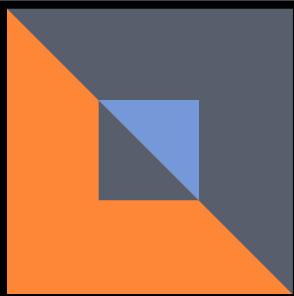
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Fact Sheet

Saginaw County residents:	200,169	Bridges, Signs and Signals	
Residents of townships served:	142,059		
Road Commission employees:	68	Bridges	207
Commissioners:	5	Culverts	±2,800
Townships served:	27	Signs posted on county roads	±18,000
Albee	Kochville	Stop signs	2,938
Birch Run	Lakefield	Traffic signals	52
Blumfield	Maple Grove	Flashing light intersections	18
Brady	Marion	School Flashers	11
Brant	Richland	Bike Path/Rail Trail Flashers	9
Bridgeport	Saginaw	Total Revenue	\$24,025,895
Buena Vista	St. Charles	Michigan Transportation Fund (MTF)	\$12,308,103
Carrollton	Spaulding	Federal, State, Twp & Other Revenue	\$11,717,792
Chapin	Swan Creek	Miles of 2010 construction projects	5.09
Chesaning	Taymouth	Bridges replaced	2
Frankenmuth	Thomas	Intersection Upgrades	3
Fremont	Tittabawassee	Miles of local roads chip sealed	44.19
James	Zilwaukee	Miles of primary roads chip sealed	34.55
Jonesfield		Tons of gravel placed on local roads	20,100
Total miles of road	1,847.20	Total Tons of HMA pavement	18,160.09
Miles of primary road	499.48	Tons of HMA on Local Roads	4,132.61
Miles of local road	1347.72	Tons of HMA on Primary Roads	14,027.48
Miles of paved road	1,601	Tons of salt used	8117



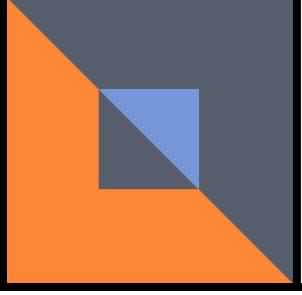
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Evolution of a Road Commission

From the 1850's through the 1920's, state law permitted townships to exercise responsibility for building and maintaining local roads. A highway commissioner in each organized township had the duty to oversee the road system.

Near the turn of the century, the popularization of the bicycle and the invention of the automobile caused major changes in our highway system. The first significant improvements in the administration of Michigan's highways came in 1883 with the passage of Public Act 278, which provided for a somewhat experimental district of eight townships to be established in our neighboring county of Bay. This action was found to promote needed consistency, create a more efficient road agency and provide a means to raise funds for road improvements.

In 1893, the "County Road Law" was passed which encouraged other counties to follow the lead of Bay County. But most, including Saginaw, still preferred the "one commissioner per township" method. In 1909, legislative action created county road commissions as we know them today. Each county had the option to adopt the new law, which Saginaw County did in December of 1917. The first three road commissioners appointed in Saginaw County were L.L. Pearson of Saginaw, Peter Bell of Taymouth Township and Edward Perrot of Chesaning.

The first county highway engineer appointed by the new board was David A. Nichol and the first county road superintendent was William Sommerfield.

Originally, the Road Commission had offices in the courthouse, but in the early 1920's moved to 312 Court Street because of the need for more space.

At that time (circa 1925), there were three separate systems of roads in the county. One was the county road system, owned and maintained by the county; another was the state trunk line system, maintained by the state; and the third was a system of township roads, maintained by each township.

In 1931, Michigan Legislature passed the McNitt Act, which transferred all the township roads to county jurisdiction over a five-year period. The McNitt Act also established right-of-way widths and mandated that funding come from a portion of the weight and gasoline taxes. During the five-year period, the Saginaw County road mileage jumped from 340 miles to over 1,500 miles.

In the late 1930's the Saginaw County Road Commission came to realize they had to improve the many miles of dirt roads that existed. Most of these roads were originally constructed by digging a ditch on each side and

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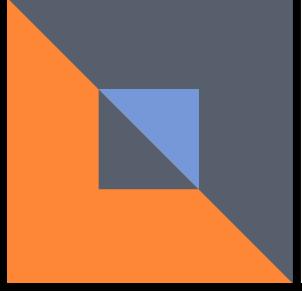
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Evolution of a Road Commission

using the spoils to build up the roadbed. This made for narrow roads of clay and silt that were nearly impassible during rainy periods, especially in the spring. The proposed solution was to cover the roads with gravel or crushed stone and then prime and seal with an asphaltic material covered with stone chips, or pave with a bituminous asphalt mixture or in some instances, concrete.

By 1951, the Saginaw County Road Commission had an ongoing paving program. The passage of Act 51 in 1951 clearly defined the activities of county road commissions and defined funding sources and how they are divided to build and maintain roads and bridges. The Saginaw County Road Commission was placing a hard surface on over 60 miles of roads each year by the end of the 1950's. Most of these roads were narrow and any ditches that existed were close to the edge of the roadway.

By the middle of the 1970's the proliferation of legal actions and the rising cost of insurance ended the practice of just blacktopping the existing roadways. Roads needed to be constructed to meet current standards of highway safety. Today, the Road Commission requires a minimum roadway width of 20 feet with 6-foot shoulders for low volume local roads. Primary roads need to be a minimum of 22 feet wide with 6-foot shoulders. Moving the ditches out to accommodate a wider, safer roadway is almost always necessary when considering even a seemingly insignificant paving project. The combination of roadway width, shoulders, fore-slopes, ditches and back-slopes take up all of the 66-foot wide right-of-way. Once the ditching is re-done and the roadway is paved to the proper width, then it's back to preserving the pavement we have by chip and seal, crack sealing or periodic paving.

The increasing cost of rebuilding roadways and bridges combined with no increase of revenue over the past eight years or so, make the Road Commission's job difficult at best. Managing our road and bridge assets by using a "mix of fixes" is the way of the future. It has been proven that fixing the worst first will lead to having more bad roadways than good. Preserving our good roadways and rebuilding a few of our bad roadways each year will gradually improve the average condition of our entire system.

Throughout its evolution, from 1917 to today, the Saginaw County Road Commission has constantly changed to meet its customer's needs. For its 92 years of existence the Road Commission has been and always will be committed to using the best available expertise and maximizing the available funds to make sure Saginaw County has the safest, most convenient road system possible.

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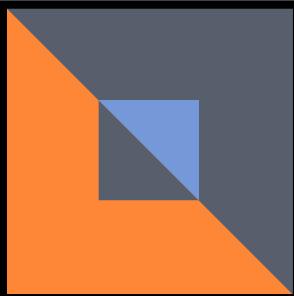
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Project Selection



Center Road Bridge Reconstruction



Fort Rd. Bridge Reconstruction



Sharon Rd. Bank Stabilization

The Road Commission establishes road improvement priorities for the primary road system. Annually, our staff develops an improvement plan spanning five years that is based on engineering assessments and on site reviews. This plan is reviewed and projects are undertaken, based on current and future road needs and anticipated funding.

In December 2009, the Saginaw County Road Commission adopted a \$28,311,547 budget for FY2010. The plan includes such projects as resurfacing, reconstructing and widening roads; converting certain roads to all-season status; safety projects; bridge replacements; and upgrading some traffic signals.

For the local road system, road improvement priorities are developed in conjunction with township governments. The Road Commission maintains a local road participation fund program that provides funds for each township that must be matched on a dollar-for-dollar basis for road improvement projects. These projects include local road preservation/structural improvements and construction/capacity improvement projects, such as installation of significant storm sewer improvements, chip seal asphalt overlays and road reconstruction. The financial commitment of township boards and residents through the years has proved invaluable. These partnerships help provide better service to our joint constituencies.



Dixie Hwy. Reconstruction



Shattuck Rd. Paving Project

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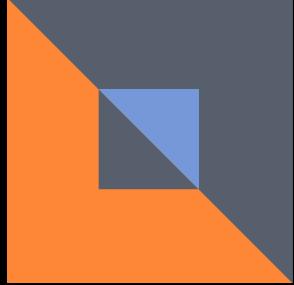
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Michigan Transportation Fund and Michigan Transportation Economic Development Funds

MICHIGAN TRANSPORTATION FUNDS

The Michigan Transportation Fund (MTF) is the repository of fuel taxes and vehicle registration fees collected by the state and the principal source of road commission funding. The collected funds are distributed to the Michigan Department of Transportation (MDOT), 535 cities and villages and 83 county road commissions using a formula based on variables that include the density of population, road mileage by classification and collected vehicle registration fees.

Our 2010 general allocations revenue from the MTF increased by \$31,691 from 2009. Even with this slight increase, our current MTF is still less than our 1998 MTF revenue, and expenses have increased from 100-400% over the last 5 years.

MICHIGAN TRANSPORTATION ECONOMIC DEVELOPMENT FUNDS

The Road Commission also works diligently to qualify for special sources of revenue for road improvement projects from other state and federal sources.

State sources include local bridge funds and Transportation Economic Development Funds, or TEDF. Categories of TEDF funding include:

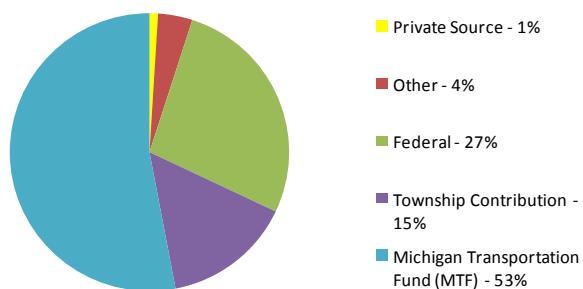
Category A, competitively available for upgrading roads that will benefit certain state sanctioned, targeted industries that will create or retain a specified number of jobs.

Category D, to upgrade to all-season-road status and to develop a network of roads that are not weight-restricted during seasonal road thaws.

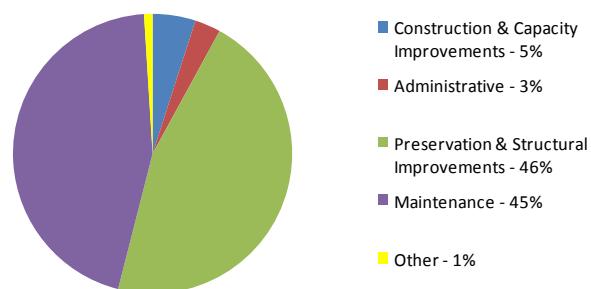
Category F, competitively available for upgrading roads to all-season status to complete broken links in the all-season-road network in the urban area.

With Category D dollars, we were able to help fund the upgrade of the following roads to all-season standards: Geddes Road—Graham Road to Miller Road.

Revenues



Expenditures



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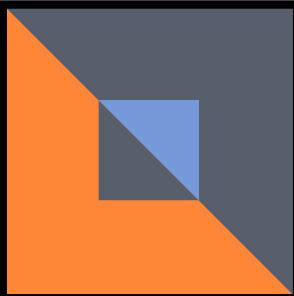
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Overall Accomplishments



Brockway Rd. Paving Project

During 2010, the Saginaw County Road Commission devoted more than \$13.8 million to various betterment activities, including paving, chip seal, brining and graveling. More than 5 miles of road were paved. And to preserve the capital investment in our roads, over 78 miles of road were chip sealed, as well as the addition of turn lanes at intersections, shoulder paving, upgrading of traffic signals and new traffic signal installations at several intersections.

The county road system continues to grow. During the past three years, 1.86 miles of roads have been added to the public road system. These new roads are the result of developments that built roads to public road standards and then were donated for public use. These new roads require public road service. While this growth reflects positively on the quality of life and business climate of Saginaw County, there continues to be concern about decreasing revenues while demands for service are increasing.



Frost Rd. & Orr Rd.
Intersection Improvements

Maintenance Mode



2010 Chip Seal Program

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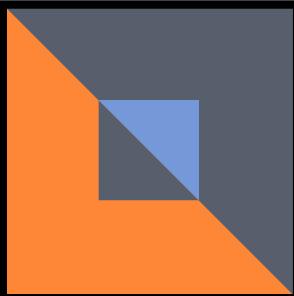
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Primary Road Projects

Township	Road Name	From Location	To Location	Description	
Saginaw	Brockway Road	Wieneke Road	Center Road	Drainage & Paving	\$ 683,216.14
Saginaw	Center Road	Center Road	Brockway Road	Intersection Improvement	\$ 257,133.35
Thomas	Geddes Road	At HSC Entrances		Drainage and Paving	\$ 168,660.05
Thomas	Orr Road	At HSC Entrances		Drainage and Paving	\$ 14,216.73
451 Primary Roads - Construction/Capacity Improve.					\$ 1,123,226.27
Maple Grove	Gary Road	Bueche Road	Lincoln Road	Drainage Outlet Replacement	\$ 6,142.33
Marion	Marion Road	Meridian Road	Fenmore Road	Design-Survey	\$ 5,074.37
Albee	Fry Road	East Road	Sheridan Road	Design-Survey	\$ 5,945.26
Saginaw	Brockway Road	Wieneke Road	Center Road	Drainage & Paving	\$ 90,282.46
Thomas	State Street	Miller Road	River Road	Design-Survey	\$ 16,870.01
Richland / Thomas	Frost Road	Intersection @ Orr Road		Drainage & Paving	\$ 552,863.70
Carrollton	Shattuck Road	Hermansau Road	Michigan Road	Paving Only	\$ 58,176.77
Carrollton	Shattuck Road	Michigan Road	Carrollton	Drainage & Paving	\$ 1,061,923.40
Chesaning	Sharon Road	South of Fermen		Bank Stabilization	\$ 1,193,998.88
Thomas	River Road	Miller Road	Apple Mountain	Other - Safety Project	\$ 25,054.70
Taymouth	Nichols Road	Willard Road	Birch Run Road	Design-Survey	\$ 7,357.84
Taymouth	Sloan/Seymour Rds	Sheridan Road	Bell/Verne Roads	Design-Survey	\$ 7,452.98
Buena Vista	Outer Drive	Hess Road	Wadsworth Road	Drainage and Paving	\$ 150,539.81
Bridgeport	Dixie Highway	State Street	I-75	Drainage and Paving	\$ 1,858,659.14
Saginaw	McCarty Road	Hemmeter Road	Bay Road	Design-Survey	\$ 59,384.14
Saginaw / Kochville	Tittabawassee Rd	Intersection @ Center Road		Other - Signal Upgrades	\$ 1,585.74
459-Primary Roads - Preserv./Struct. Impr.					\$ 5,103,510.52
St. Charles	Fergus Road	Over the Shiawassee River		Temporary Support of Structure	\$ 46,346.51
Thomas	Frost Road	Over the Swan Creek		Bridge Design	\$ 2,245.11
Tittabawassee	Freeland Road	Over the Tittabawassee River		Bridge Rehabilitation	\$ 19,297.87
Albee	Bishop Road	Over the Miller Drain		Bridge Design	\$ 7,611.41
Albee	Bishop Road	Over the Miller Drain		Bridge Replacement in 2012	\$ 4,108.08
Saginaw / James	Center Road	Over the Tittabawssee River		Bridge Replacement	\$ 2,559,427.23
Bridgeport	Fort Road	Over the Cass River		Bridge Replacement	\$ 2,255,682.17
Bridgeport	Dixie Highway	Over the Cass River		Bridge Replacement	\$ 27,535.12
460-Primary Bridges - Preserv./Struct. Impr.					\$ 4,922,275.32

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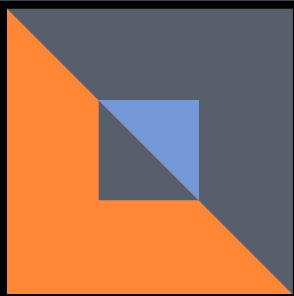
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Local Road Projects

Township	Road Name	From Location	To Location	Description	
Albee	East Road	Burt Road	North to Pearl Drain	Drainage Only	\$ 2,059.98
Albee	Pitcarnia Road	Alicia Road	Sloan Road	Cross-Culvert Replacement	\$ 3,209.50
					\$ 5,269.48
Birch Run	Dehmel Road	Birch Run Road	to South 1800 ft.	Drainage Only	\$ 2,293.33
Birch Run	Rathbun Road	Approx 1/8 Mile West of Beyer Rd		Cross-Culvert Replacement	\$ 7,458.96
Birch Run	Hammond Road	South of Busch Road		Cross-Culvert Replacement	\$ 8,491.29
					\$ 18,243.58
Blumfield	Wadsworth Road	Approx. 300' West of Dehmel Rd		Cross-Culvert Replacement	\$ 6,254.82
Blumfield	Wadsworth Road	Gera Road	Block Road	HRRR Project	\$ 27,797.27
					\$ 34,052.09
Brant	Raucholz Road	South of House #9500		Cross-Culvert Replacement	\$ 2,774.38
Brant	Schroeder Road	East of Shong Drain	East of Fordney to	Ditching Only & Cross-Culvert	\$ 10,481.71
Brant	Brennan Road	Brant Road	Marion Road	Cross-Culvert Replacement	\$ 5,492.51
Brant	Brennan Road	Marion Road	Burt Road	Cross-Culvert Replacement	\$ 2,999.47
Brant / St Charles	Oakley Road	Approximately 300' North of Rich Rd		Cross-Culvert Replacement	\$ 1,760.63
					\$ 23,508.70
Bridgeport	Miriam Drive	Fort Road	5610 Miriam Drive	Drainage Only	\$ 19,640.10
					\$ 19,640.10
Buena Vista	Pleasant Valley	Interior Roads		Paving Only	\$ 320,860.68
					\$ 320,860.68
Carrollton	Ventura & Piper	at the corner		Drainage Only	\$ 373.41
Carrollton	Atlanta Street	Bauer Street	Hanchett Street	Install 2 cleanout catchbasins	\$ 4,677.48
					\$ 5,050.89
Chapin	Chapin Road	Approx. 1100' N of Cupp Road	At the Capen Drain	Cross-Culvert Replacement	\$ 9,277.05
					\$ 9,277.05

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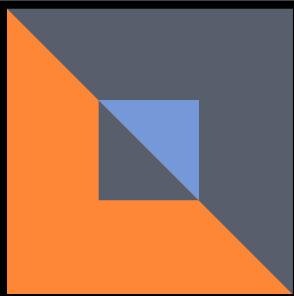
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Township	Road Name	From Location	To Location	Description	
Chesaning	Ferden Road	E. Br. Deer Creek	to the E 1600'	Design-Survey	\$ 5,494.71
Chesaning	Ferden Road	W. side of Frandsche Road	under Ferden Road	Cross-Culvert Replacement	\$ 3,529.38
					\$ 9,024.09
Frankenmuth	Beyer Road	King Road	Bradley Road	Estimate for Drainage & Paving Base Course	\$ 11,490.19
Frankenmuth	Frank Road	Roedel Road	to North City Limits	Estimate for Survey & Design	\$ 10,835.09
Frankenmuth	Reese Road	Junction Road	Tuscola Road	Cross-Culvert Replacement	\$ 655.11
Frankenmuth	Tuscola Road	Beyer Road	Frankenmuth City Limits	Cross-Culvert Replacement	\$ 3,751.09
					\$ 26,731.48
Fremont/Richland	Ederer Road	Pretzer Road	Fordney Road	Cross-Culvert Replacement	\$ 735.34
					\$ 735.34
Kochville	Davis Road	Liberty Road	County Drain	Drainage Only	\$ 3,087.73
					\$ 3,087.73
Lakefield	Nelson Road	Merrill Road	Chapin Road	Replace culverts and driveway repairs	\$ 786.13
					\$ 786.13
Maple Grove	East Road	South of Chesaning Road		Other - Bank Stabilization	\$ 60,730.58
Maple Grove	Briggs Road	1/4 Mile South of Chesaning Road		Cross-Culvert Replacement	\$ 2,920.58
					\$ 63,651.16
Marion	Schroeder Road	Just West of House #19545		Cross-Culvert Replacement	\$ 3,156.95
Marion	Brant Road	Merrill Road	Fenmore Road	Cross-Culvert Replacement	\$ 3,057.95
					\$ 6,214.90
Richland/Fremont	Ederer Road	Pretzer Road	Fordney Road	Cross-Culvert Replacement	\$ 735.34
					\$ 735.34

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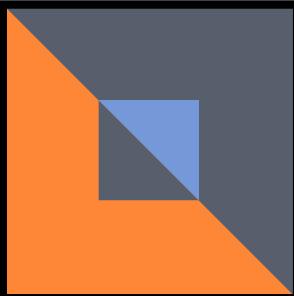
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Local Road Projects

Township	Road Name	From Location	To Location	Description	
Saginaw	Various Roads			Concrete Repairs	\$ 19,641.41
Saginaw	N & S Wayside & Tilden Rds	Shattuck Road	Mackinaw Road	Paving Only	\$ 408,055.07
Saginaw	Glenfield Drive	Frost Drive	to the East	Paving Only	\$ 14,369.02
					\$ 442,065.50
St Charles/Brant	Oakley Road	Approximately 300' North of Rich Rd		Cross-Culvert Replacement	\$ 1,760.63
					\$ 1,760.63
Swan Creek	Benkert Road	@ House #3500		Drainage Only	\$ 2,341.64
Swan Creek	Prior Road	M-52	Orr	Cross-Culvert Replacement	\$ 3,875.43
					\$ 6,217.07
Taymouth	Busch Road	20 feet East of Marshall Road		Cross-Culvert Replacement	\$ 4,180.51
Taymouth	Morseville Road	Burt Road	Courtney Road	Cross-Culvert Replacement	\$ 108,327.38
					\$ 112,507.89
Thomas	N. Thomas Road	Geddes Road	Frost Road	Design - Survey	\$ 19,143.28
Thomas	Laurie, Madeline & Ellie Rds	South of Geddes	East of Miller	Estimate Drainage & Paving	\$ 786.13
Thomas	Miller Court	Gratiot Road (M-46)	Shields Drive	Design Survey	\$ 288.25
					\$ 20,217.66
Tittabawassee	Rogers Road	Midland Road	Hotchkiss Road	Drainage Only	\$ 2,286.83
Tittabawassee	Scott Road	Lost Creek	River Road	Design-Survey	\$ 10,481.71
					\$ 12,768.54
					\$ 1,142,406.02

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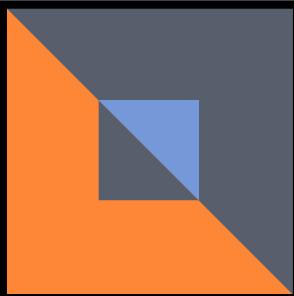
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Local Road Projects

Township	Road Name	From Location	To Location	Description	Length	Account Number	Sub Account	
Taymouth	Canada Road	@ House #6239		Cross-Culvert Replacement	0.1	489C2413	121	\$ 2,172.42
Taymouth	Marshall Road	S. of Rathbun	N. of Canada	Cross-Culvert Replacement	0.1	489C2414	371	\$ 1,674.41
Taymouth	Marshall Road	corner of Rathbun & Marshall		Cross-Culvert Replacement	0.1	489C2415	391	\$ 1,839.78
Taymouth	Verne Road	Dorwood	Nichols	Cross-Culvert Replacement	0.1	489C2420	101	\$ 2,685.62
Taymouth	McIntosh Road	Marshall	Morseville	Cross-Culvert Replacement	0.1	489C2427	051	\$ 3,472.54
Taymouth	Seymour Road	@ House #13100		Cross-Culvert Replacement	0.1	489C2428	325	\$ 5,164.32
Taymouth	E. Burt Road	Bell	Seymour	Cross-Culvert Replacement	0.1	489C2428	511	\$ 3,036.94
Taymouth	Courtney Road	W. of Morseville	E. of McKinnley	Cross-Culvert Replacement	0.1	489C2434	011	\$ 1,674.41
Taymouth/Bridgeport	Townline Road	Bell	Pettit	Drainage Only	1	48900633	021	\$ 101,820.57
								\$ 123,541.01
Thomas	Frost Road	Over the	Swan Creek	Construction of Beam End Repairs	0.1	46000639		\$ 15,380.00
Thomas	Laurie, Madeline, Ellie	South of Geddes	East of Miller	Drainage & Paving	1.2	48902524	051	\$ 440,241.93
Thomas	Miller Court	Gratiot (M-46)	Shields Drive	Ddrainage & Paving	0.75	48902526	013	\$ 243,142.60
Thomas	S. Thomas	Schomaker	M-46	Drainage and Paving-Carryover	0.95	48902528	401	\$ 81.25
Thomas	N. Thomas Road	S. of Frost	btwn. House 2515 & 2550	Cross-Culvert Replacement	0.1	489C2515	431	\$ 3,952.44
Thomas (25%)/Richland (25%)/ HSC (50%)	Orr Road	Dice	to the South 1/3 mile	Paving Only	0.33	48902507	281	\$ 26,673.09
Thomas(in conjunction with HSC)	Geddes @ HSC Entrance			Drainage & Paving	0.1	45101788		\$ 2,896,014.54
								\$ 3,625,485.85
Tittabawassee	Freeland Road	over the	Tittabawassee River	Design	0.1	46000730		\$ 25,749.31
Tittabawassee	Quail Hollow			Subdivisions donated by Developers	0.15	4810SUBD		\$ 64,336.50
								\$ 90,085.81

2010 Annual Report

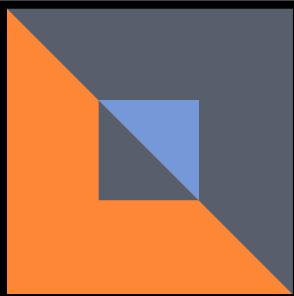
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Allocation of Funds

Effective 1-1-10

TOWNSHIP	2000	%	LOCAL	%	\$	\$	\$	CHAP 20	
	POPULATION	POPULATION	MILEAGE	MILEAGE	POPULATION	MILEAGE	SUB-TOTAL	ASSMT	TOTAL
ALBEE	2,338	1.74	42.13	3.13	\$5,874.11	\$10,529.51	\$16,403.63		\$16,403.63
BIRCH RUN	4,538	3.38	56.00	4.16	\$11,401.51	\$13,996.03	\$25,397.54		\$25,397.54
BLUMFIELD	2,014	1.50	60.49	4.49	\$5,060.08	\$15,118.21	\$20,178.29		\$20,178.29
BRADY	2,005	1.50	54.08	4.01	\$5,037.47	\$13,516.17	\$18,553.64		\$18,553.64
BRANT	2,003	1.49	61.92	4.59	\$5,032.44	\$15,475.61	\$20,508.06		\$20,508.06
BRIDGEPORT	11,709	8.73	71.54	5.31	\$29,418.31	\$17,879.93	\$47,298.24	\$5,666.10	\$41,632.14
BUENA VISTA	10,318	7.70	82.34	6.11	\$25,923.49	\$20,579.17	\$46,502.65		\$46,502.65
CARROLLTON	6,602	4.92	28.67	2.13	\$16,587.21	\$7,165.47	\$23,752.68	\$3,667.53	\$20,085.15
CHAPIN	1,045	0.78	36.23	2.69	\$2,625.51	\$9,054.93	\$11,680.45		\$11,680.45
CHESANING	2,313	1.73	36.34	2.70	\$5,811.30	\$9,082.42	\$14,893.73		\$14,893.73
FRANKEN-MUTH	2,049	1.53	62.60	4.64	\$5,148.02	\$15,645.56	\$20,793.58		\$20,793.58
FREMONT	2,099	1.57	48.72	3.61	\$5,273.64	\$12,176.55	\$17,450.19		\$17,450.19
JAMES	1,930	1.44	17.04	1.26	\$4,849.03	\$4,258.79	\$9,107.83		\$9,107.83
JONESFIELD	928	0.69	31.01	2.30	\$2,331.56	\$7,750.30	\$10,081.86		\$10,081.86
KOCHVILLE	3,241	2.42	31.62	2.35	\$8,142.86	\$7,902.76	\$16,045.62		\$16,045.62
LAKEFIELD	1,030	0.77	28.78	2.14	\$2,587.83	\$7,192.96	\$9,780.79		\$9,780.79
MAPLE GROVE	2,640	1.97	46.40	3.44	\$6,632.88	\$11,596.71	\$18,229.59		\$18,229.59
MARION	925	0.69	32.62	2.42	\$2,324.02	\$8,152.69	\$10,476.71		\$10,476.71
RICHLAND	4,281	3.19	74.91	5.56	\$10,755.81	\$18,722.19	\$29,478.00		\$29,478.00
SAGINAW	39,657	29.58	144.30	10.71	\$99,636.34	\$36,064.78	\$135,701.12	\$59,684.91	\$76,016.21
ST. CHARLES	1,357	1.01	45.99	3.41	\$3,409.40	\$11,494.24	\$14,903.64		\$14,903.64
SPAULDING	2,399	1.79	27.02	2.00	\$6,027.37	\$6,753.09	\$12,780.46		\$12,780.46
SWAN CREEK	2,377	1.77	35.67	2.65	\$5,972.10	\$8,914.97	\$14,887.07		\$14,887.07
TAYMOUTH	4,624	3.45	52.79	3.92	\$11,617.58	\$13,193.76	\$24,811.34		\$24,811.34
THOMAS	11,877	8.86	72.54	5.38	\$29,840.40	\$18,129.86	\$47,970.26		\$47,970.26
TIT-TABAWASSEE	7,706	5.75	63.05	4.68	\$19,360.96	\$15,758.03	\$35,118.99	\$6,359.20	\$28,759.79
ZILWAUKEE	61	0.05	2.92	0.22	\$153.26	\$729.79	\$883.05		\$883.05
As of 12-31-08									
TOTALS	134,066	100.00	1,347.72	100.00	\$336,834.50	\$336,834.50	\$673,669.00	\$75,377.74	\$598,291.26

2010 Annual Report

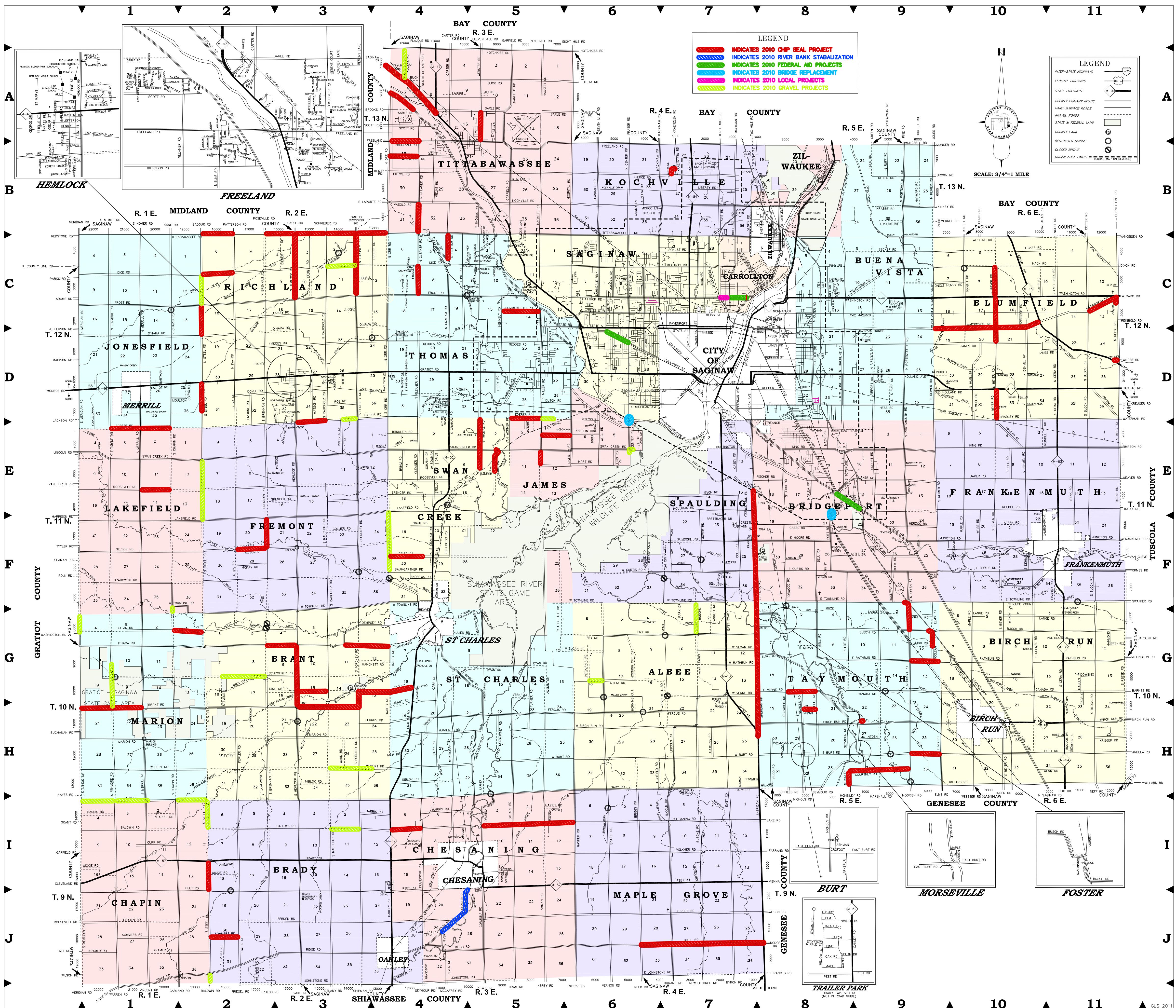
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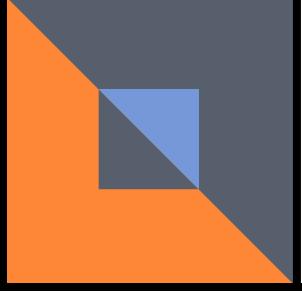
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Primary Maintenance By Township

Description	ALBEE	BIRCH RUN	BLUMFIELD	BRADY	BRANT	BRIDGEPORT
100 - DUST CONTROL	0.00	0.00	0.00	0.00	0.00	0.00
104 - SEAL COAT	21.65	0.00	192.06	0.00	58,450.19	67,573.93
104S-SWEEPING - CHIPSEAL	0.00	0.00	0.00	0.00	1,407.36	7,454.95
105 - CRACK SEAL	3,099.25	1,604.34	0.00	0.00	0.00	23,402.50
109 - SURFACE MAINTENANCE	3,267.67	2,994.23	0.00	111.45	174.75	926.39
109A - SURF. MAINT. - ASPHALT	0.00	2,095.10	0.00	0.00	14,079.49	3,850.00
109C - SURF. MAINT. - COLD PATCH	9,767.35	5,089.76	0.00	1,185.71	3,023.64	8,914.17
109G - SURF. MAINT. - GRAVEL	0.00	0.00	0.00	0.00	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	6,345.04	12,385.76	1,523.19	273.52	2,231.28	31,194.28
119 - SHOULDER MAINTENANCE	8,474.62	31,637.21	0.00	8,910.91	10,164.23	16,419.21
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	534.24
121 - TREE & SHRUB REMOVAL	63,587.51	42,851.10	762.40	2,910.31	4,851.24	1,661.94
122 - DRAINAGE & BACKSLOPE	1,625.54	62,337.01	586.00	5,611.22	6,401.77	41,147.37
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	2,765.27	8,789.84	0.00	0.00	886.39	6,944.90
126 - GRASS & WEED CONTROL	6,339.25	8,415.40	0.00	2,757.56	4,238.06	7,436.11
127 - DITCH-SHRUB REMOVAL	512.16	1,942.48	0.00	2,857.75	4,572.40	0.00
128 - CULVERT MAINTENANCE	0.00	0.00	0.00	280.22	952.92	711.45
130 - GUARD RAIL POSTS	0.00	1,229.00	0.00	0.00	0.00	3,961.80
132 - SWEEPING	324.81	433.08	0.00	216.54	433.08	9,569.06
134 - TRAFFIC CONTROL	611.75	3,220.82	0.00	62.04	222.90	2,563.96
139 - OTHER ROUTINE MAINTENANCE	0.00	836.72	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	14,292.30	23,638.17	306.72	10,294.55	12,583.42	24,759.47
149 - OTHER WINTER MAINT.	1,298.11	3,888.95	2,210.20	502.84	1,056.57	5,356.36
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	5,226.70	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	44.58
162 - PAVEMENT MARKINGS	68.04	241.48	0.00	84.65	0.00	5,958.78
163 - LINE STRIPING	7,642.29	8,894.45	612.57	2,665.76	9,354.60	16,603.92
165 - NORMAL SIGN MAINTENANCE	1,000.01	1,979.62	639.90	955.82	1,510.05	4,256.23
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	136,269.32	224,504.52	6,833.04	39,680.85	136,594.34	291,245.60

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

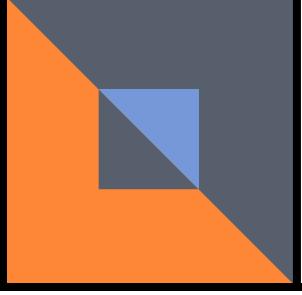
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Primary Maintenance By Township

Description	BUENA VISTA	CARROLLTON	CHAPIN	CHESANING	FRANKENMUTH	FREMONT
100 - DUST CONTROL	0.00	0.00	0.00	0.00	0.00	0.00
104 - SEAL COAT	148.60	37,780.70	0.00	95,975.61	0.00	0.00
104S-SWEEPING - CHIPSEAL	0.00	5,583.56	0.00	2,775.60	0.00	0.00
105 - CRACK SEAL	0.00	0.00	0.00	0.00	36,663.70	4,975.25
109 - SURFACE MAINTENANCE	0.00	1,511.38	0.00	1,276.45	0.00	0.00
109A - SURF. MAINT. - ASPHALT	711.58	1,009.29	0.00	35,964.43	0.00	576.60
109C - SURF. MAINT. - COLD PATCH	2,667.43	4,063.76	989.20	4,999.25	473.28	578.40
109G - SURF. MAINT. - GRAVEL	0.00	0.00	0.00	747.75	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	3,458.64	1,158.36	0.00	4,958.67	0.00	0.00
119 - SHOULDER MAINTENANCE	4,598.50	6,234.34	4,081.63	6,750.45	8,090.64	2,593.52
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	205.35	0.00	472.93	2,688.30	0.00	0.00
122 - DRAINAGE & BACKSLOPE	4,636.92	9,006.99	1,059.79	10,014.99	7,606.31	4,799.99
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	249.10	141.11	0.00	70.00	495.07	0.00
126 - GRASS & WEED CONTROL	5,883.86	4,876.82	2,581.42	2,331.56	1,407.30	5,114.90
127 - DITCH-SHRUB REMOVAL	0.00	0.00	0.00	3,592.60	0.00	0.00
128 - CULVERT MAINTENANCE	0.00	1,252.56	69.70	0.00	208.79	530.40
130 - GUARD RAIL POSTS	160.50	950.00	0.00	215.70	0.00	0.00
132 - SWEEPING	7,308.22	4,601.47	324.81	1,540.47	108.27	216.54
134 - TRAFFIC CONTROL	289.08	208.12	62.04	450.90	286.24	0.00
139 - OTHER ROUTINE MAINTENANCE	276.16	0.00	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	30,365.06	10,826.25	4,549.18	13,074.43	17,407.76	11,220.12
149 - OTHER WINTER MAINT.	3,490.18	602.68	563.18	1,178.17	3,484.28	0.00
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	3,195.76	2,747.24	0.00	1,292.00	0.00	0.00
163 - LINE STRIPING	8,587.17	3,780.97	824.64	2,146.45	3,713.93	8,212.37
165 - NORMAL SIGN MAINTENANCE	3,260.09	1,720.58	210.60	3,112.29	2,717.26	373.42
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	79,492.20	98,056.18	15,789.12	195,156.07	82,662.83	39,191.51

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

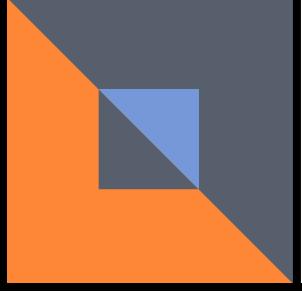
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Primary Maintenance By Township

Description	JAMES	JONESFIELD	KOCHVILLE	LAKEFIELD	MAPLE GROVE	MARION
100 - DUST CONTROL	0.00	0.00	0.00	0.00	547.52	0.00
104 - SEAL COAT	0.00	0.00	27,029.79	0.00	36,477.71	66.87
104S-SWEEPING - CHIPSEAL	0.00	0.00	3,713.20	0.00	0.00	0.00
105 - CRACK SEAL	0.00	0.00	2,595.78	4,480.63	0.00	0.00
109 - SURFACE MAINTENANCE	303.48	0.00	0.00	0.00	245.37	0.00
109A - SURF. MAINT. - ASPHALT	0.00	0.00	3,292.12	0.00	0.00	0.00
109C - SURF. MAINT. - COLD PATCH	0.00	1,020.48	3,444.34	0.00	2,077.06	1,841.78
109G - SURF. MAINT. - GRAVEL	0.00	0.00	0.00	0.00	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	0.00	0.00	200.71	0.00	0.00	4,220.25
119 - SHOULDER MAINTENANCE	2,807.92	2,754.24	7,443.73	7,796.94	13,470.58	6,059.82
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	0.00	0.00	3,256.64	526.16	1,013.16	1,956.32
122 - DRAINAGE & BACKSLOPE	4,153.21	0.00	24,555.38	18,609.91	14,965.81	22,780.96
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	0.00	0.00	924.69	0.00	1,857.36	998.62
126 - GRASS & WEED CONTROL	730.70	5,051.90	11,921.22	7,059.35	5,021.26	2,446.93
127 - DITCH-SHRUB REMOVAL	0.00	0.00	0.00	0.00	653.20	7,430.15
128 - CULVERT MAINTENANCE	0.00	0.00	0.00	547.52	136.88	0.00
130 - GUARD RAIL POSTS	0.00	0.00	0.00	0.00	0.00	0.00
132 - SWEEPING	0.00	216.54	3,409.58	324.81	1,262.02	216.54
134 - TRAFFIC CONTROL	0.00	0.00	0.00	0.00	284.94	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	778.80	0.00
141 - WINTER MAINT. (SNOW & ICE)	11,272.38	11,892.20	14,932.48	13,276.76	13,283.69	12,695.74
149 - OTHER WINTER MAINT.	530.40	0.00	1,646.26	0.00	471.96	1,247.02
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	271.21	2,590.52	6,030.57	2,261.00	0.00	0.00
163 - LINE STRIPING	3,227.37	5,872.15	9,744.90	4,918.51	2,976.76	4,815.95
165 - NORMAL SIGN MAINTENANCE	1,003.48	173.20	2,285.57	782.51	1,082.02	383.25
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	24,300.15	29,571.23	126,426.96	60,584.10	96,606.10	67,160.20

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

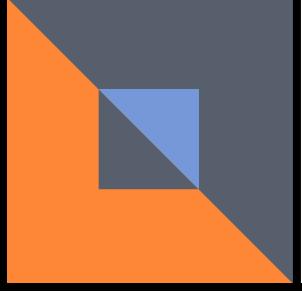
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Primary Maintenance By Township

Description	RICHLAND	SAGINAW	ST. CHARLES	SPAULDING	SWAN CREEK	TAYMOUTH
100 - DUST CONTROL	0.00	0.00	0.00	496.43	0.00	0.00
104 - SEAL COAT	787.82	0.00	1,730.30	9,542.99	0.00	97,895.82
104S-SWEEPING - CHIPSEAL	0.00	0.00	0.00	0.00	0.00	3,460.67
105 - CRACK SEAL	0.00	91,033.33	72.11	0.00	0.00	3,099.25
109 - SURFACE MAINTENANCE	0.00	3,201.06	297.01	0.00	0.00	324.81
109A - SURF. MAINT. - ASPHALT	0.00	7,828.35	0.00	950.88	0.00	0.00
109C - SURF. MAINT. - COLD PATCH	0.00	46,965.21	2,735.33	1,556.44	0.00	2,212.88
109G - SURF. MAINT. - GRAVEL	0.00	0.00	0.00	0.00	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	0.00	922.52	117.06	0.00	0.00	1,455.18
119 - SHOULDER MAINTENANCE	10,508.85	12,908.32	3,090.51	4,077.24	3,144.64	0.00
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	884.14	11,621.34	3,285.41	0.00	1,836.96	7,532.68
122 - DRAINAGE & BACKSLOPE	5,150.32	39,645.85	0.00	1,627.90	6,041.72	16,405.13
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	0.00	0.00	0.00	0.00	386.33	2,428.13
126 - GRASS & WEED CONTROL	5,114.90	14,259.12	3,423.02	3,650.60	2,922.80	7,306.60
127 - DITCH-SHRUB REMOVAL	0.00	0.00	6,261.14	0.00	0.00	0.00
128 - CULVERT MAINTENANCE	821.28	12,647.13	653.20	0.00	0.00	0.00
130 - GUARD RAIL POSTS	0.00	0.00	0.00	0.00	0.00	0.00
132 - SWEEPING	487.21	25,064.51	162.40	216.54	0.00	541.35
134 - TRAFFIC CONTROL	0.00	2,795.41	1,037.66	0.00	0.00	582.22
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	13,743.86	71,630.33	11,347.28	7,981.30	12,017.53	15,570.70
149 - OTHER WINTER MAINT.	1,160.77	7,564.76	824.36	328.70	547.52	1,173.78
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	4,209.98	16,307.37	0.00	130.54	68.04	949.72
163 - LINE STRIPING	7,839.49	7,984.83	6,632.17	1,925.77	1,929.28	13,293.38
165 - NORMAL SIGN MAINTENANCE	2,551.25	8,673.23	536.55	557.08	374.43	897.16
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	100.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	53,259.87	381,052.67	42,205.51	33,042.41	29,269.25	175,229.46

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

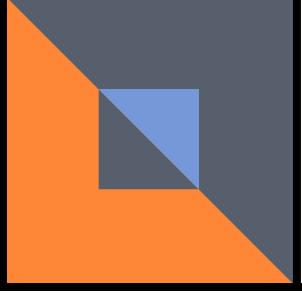
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Primary Maintenance By Township

Description	THOMAS	TITTABAWASSEE	ZILWAUKEE	ALL TOWNSHIPS
100 - DUST CONTROL	0.00	0.00	0.00	1,043.95
104 - SEAL COAT	0.00	153.30	8,008.62	441,835.96
104S-SWEEPING - CHIPSEAL	0.00	0.00	0.00	24,395.34
105 - CRACK SEAL	0.00	0.00	0.00	171,026.14
109 - SURFACE MAINTENANCE	1,218.02	490.68	0.00	16,342.75
109A - SURF. MAINT. - ASPHALT	0.00	473.40	0.00	70,831.24
109C - SURF. MAINT. - COLD PATCH	1,100.42	12,627.98	844.72	118,178.59
109G - SURF. MAINT. - GRAVEL	0.00	0.00	0.00	747.75
109H - SURF. MAINT. - HOT PATCH	324.17	431.88	0.00	71,200.51
119 - SHOULDER MAINTENANCE	6,792.44	14,679.09	0.00	203,489.58
120 - BRUSH SPRAYING	0.00	0.00	0.00	534.24
121 - TREE & SHRUB REMOVAL	8,255.25	4,351.57	0.00	164,510.71
122 - DRAINAGE & BACKSLOPE	226.95	7,006.39	0.00	316,003.43
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	0.00	0.00	0.00	26,936.81
126 - GRASS & WEED CONTROL	4,162.54	28,712.38	0.00	153,165.56
127 - DITCH-SHRUB REMOVAL	0.00	0.00	0.00	27,821.88
128 - CULVERT MAINTENANCE	0.00	582.50	0.00	19,394.55
130 - GUARD RAIL POSTS	3,253.70	0.00	0.00	9,770.70
132 - SWEEPING	1,407.51	2,923.29	433.08	61,741.73
134 - TRAFFIC CONTROL	366.78	208.12	0.00	13,252.98
139 - OTHER ROUTINE MAINTENANCE	0.00	525.42	0.00	2,417.10
141 - WINTER MAINT. (SNOW & ICE)	16,605.32	34,100.29	0.00	433,667.29
149 - OTHER WINTER MAINT.	664.40	4,251.52	0.00	44,042.97
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	520.16	0.00	5,746.86
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	44.58
162 - PAVEMENT MARKINGS	1,065.14	1,447.45	645.71	49,565.20
163 - LINE STRIPING	8,868.00	27,600.86	1,069.45	181,737.99
165 - NORMAL SIGN MAINTENANCE	4,821.28	3,486.52	438.28	49,781.68
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	100.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	59,131.92	144,572.80	11,439.86	2,679,328.07

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

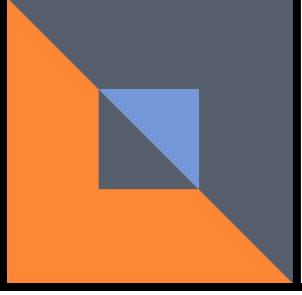
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Local Maintenance By Township

Description	ALBEE	BIRCH RUN	BLUMFIELD	BRADY	BRANT	BRIDGEPORT
100 - DUST CONTROL	9,590.38	1,759.20	8,269.96	16,935.17	37,431.76	3,618.06
104 - SEAL COAT	0.00	0.00	111,102.67	12,692.19	29,943.60	129.90
104S-SWEEPING - CHIPSEAL	0.00	0.00	656.00	582.14	733.60	1,082.70
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	672.61	1,039.25	0.00	1,045.51	369.13	0.00
109A - SURF. MAINT. - ASPHALT	0.00	1,344.06	3,859.41	0.00	0.00	681.38
109C - SURF. MAINT. - COLD PATCH	7,944.93	26,723.74	4,164.98	6,869.51	4,667.47	14,678.10
109G - SURF. MAINT. - GRAVEL	15,038.42	5,903.72	4,739.08	18,582.91	46,729.31	3,434.46
109H - SURF. MAINT. - HOT PATCH	9,132.78	8,995.95	9,810.65	7,864.23	8,596.48	13,015.49
119 - SHOULDER MAINTENANCE	21,748.61	9,309.16	521.04	17,140.21	1,088.25	573.28
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	31,759.61	6,180.46	2,459.20	2,698.80	53,720.50	47,414.43
122 - DRAINAGE & BACKSLOPE	28,070.09	15,147.49	3,547.81	14,016.80	14,152.64	28,827.05
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	5,033.49	3,196.27	0.00	2,061.69	2,102.46	2,594.91
126 - GRASS & WEED CONTROL	6,652.16	10,298.75	10,235.00	12,162.56	10,708.10	3,455.10
127 - DITCH-SHRUB REMOVAL	587.20	0.00	0.00	13,390.60	13,798.85	1,296.48
128 - CULVERT MAINTENANCE	136.88	0.00	0.00	136.88	1,733.68	1,461.59
130 - GUARD RAIL POSTS	0.00	0.00	2,630.90	0.00	550.00	0.00
132 - SWEEPING	757.89	974.43	649.62	162.40	433.08	10,934.58
134 - TRAFFIC CONTROL	0.00	0.00	0.00	0.00	60.76	142.92
139 - OTHER ROUTINE MAINTENANCE	315.56	0.00	0.00	0.00	0.00	3.52
141 - WINTER MAINT. (SNOW & ICE)	10,259.31	24,571.79	11,434.09	7,345.50	10,800.67	21,273.06
149 - OTHER WINTER MAINT.	84.12	324.24	0.00	0.00	0.00	0.00
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	17,120.67	334.18	0.00	0.00	0.00	225.60
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	34.02	685.03	992.86	179.65	0.00	2,613.50
163 - LINE STRIPING	0.00	356.71	566.96	0.00	0.00	696.66
165 - NORMAL SIGN MAINTENANCE	2,227.07	2,894.94	4,560.45	2,678.53	6,443.77	3,615.75
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	167,165.80	120,039.37	180,200.68	136,545.28	244,064.11	161,768.52

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

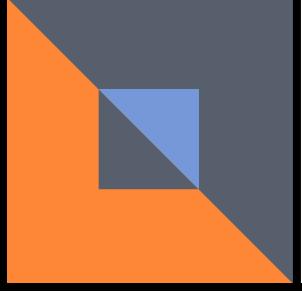
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Local Maintenance By Township

Description	BUENA VISTA	CARROLLTON	CHAPIN	CHESANING	FRANKENMUTH	FREMONT
100 - DUST CONTROL	1,942.62	1,150.55	16,375.37	4,359.72	5,684.35	30,025.44
104 - SEAL COAT	0.00	48,633.25	10,000.26	15,588.54	0.00	22,045.28
104S-SWEEPING - CHIPSEAL	0.00	3,045.28	0.00	223.90	0.00	0.00
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	72.00	0.00	0.00	1,252.00	0.00	0.00
109A - SURF. MAINT. - ASPHALT	0.00	2,973.27	0.00	0.00	1,580.05	0.00
109C - SURF. MAINT. - COLD PATCH	28,163.47	10,452.10	7,030.53	2,526.29	10,397.40	7,257.06
109G - SURF. MAINT. - GRAVEL	20,526.31	3,449.60	15,183.07	4,451.93	9,483.40	19,558.24
109H - SURF. MAINT. - HOT PATCH	12,659.33	9,462.98	8,967.56	8,529.50	6,824.18	7,751.46
119 - SHOULDER MAINTENANCE	834.84	0.00	5,453.60	11,480.39	1,302.80	18,868.04
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	4,268.07	13,181.87	5,517.66	16,557.19	1,879.36	32,031.56
122 - DRAINAGE & BACKSLOPE	27,976.44	48,982.33	3,709.56	14,806.38	25,783.31	24,528.08
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	480.90	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	376.99	1,748.98	461.91	6,845.56	1,837.69	2,034.77
126 - GRASS & WEED CONTROL	8,445.80	767.80	8,618.87	8,238.92	5,414.28	5,114.90
127 - DITCH-SHRUB REMOVAL	0.00	235.10	6,367.89	8,243.04	0.00	1,959.60
128 - CULVERT MAINTENANCE	2,644.80	5,030.30	588.60	470.20	0.00	0.00
130 - GUARD RAIL POSTS	1,144.79	0.00	1,059.00	421.79	0.00	0.00
132 - SWEEPING	1,728.04	4,547.34	108.27	1,082.70	324.81	487.21
134 - TRAFFIC CONTROL	0.00	124.08	0.00	0.00	0.00	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	309.20	0.00	158.62	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	20,661.79	9,940.04	9,636.28	5,576.15	17,840.19	7,498.03
149 - OTHER WINTER MAINT.	294.78	0.00	0.00	0.00	446.96	0.00
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	303.80	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	2,437.26	2,461.81	0.00	932.18	664.64	0.00
163 - LINE STRIPING	330.36	1,203.76	0.00	268.70	857.70	0.00
165 - NORMAL SIGN MAINTENANCE	3,959.63	6,417.25	4,109.40	1,594.34	8,141.68	953.92
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	138,771.12	174,597.79	103,187.83	113,608.04	98,462.80	180,113.59

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

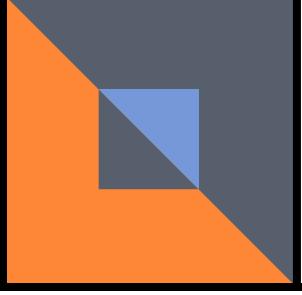
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Local Maintenance By Township

Description	JAMES	JONESFIELD	KOCHVILLE	LAKEFIELD	MAPLE GROVE	MARION
100 - DUST CONTROL	1,707.41	2,174.46	511.91	23,963.92	4,853.44	22,945.70
104 - SEAL COAT	20,399.61	16,990.71	26,147.79	14,126.94	0.00	46,597.91
104S-SWEEPING - CHIPSEAL	306.10	746.56	4,270.80	0.00	0.00	91.70
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	0.00	0.00	0.00	0.00	312.77	588.15
109A - SURF. MAINT. - ASPHALT	1,472.56	0.00	5,331.02	0.00	0.00	0.00
109C - SURF. MAINT. - COLD PATCH	6,671.46	12,077.05	2,793.22	9,314.80	7,866.03	4,226.23
109G - SURF. MAINT. - GRAVEL	3,722.98	4,012.80	2,527.89	29,428.42	3,883.00	26,774.17
109H - SURF. MAINT. - HOT PATCH	5,752.82	7,608.48	4,997.41	7,591.31	9,888.62	5,264.21
119 - SHOULDER MAINTENANCE	1,083.04	9,866.89	0.00	5,398.24	12,199.57	21,753.07
120 - BRUSH SPRAYING	0.00	0.00	587.20	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	1,236.00	0.00	24,209.91	2,705.52	7,068.62	12,141.51
122 - DRAINAGE & BACKSLOPE	1,935.79	0.00	53,706.53	0.00	17,469.32	4,723.16
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	135.00
125 - SEEDING & MULCHING	376.99	4,025.34	1,442.86	2,135.94	6,226.07	1,415.91
126 - GRASS & WEED CONTROL	2,922.80	4,501.90	2,424.00	9,734.50	5,418.40	2,265.17
127 - DITCH-SHRUB REMOVAL	0.00	0.00	0.00	0.00	0.00	17,637.32
128 - CULVERT MAINTENANCE	3,372.01	0.00	0.00	0.00	2,266.10	0.00
130 - GUARD RAIL POSTS	0.00	0.00	0.00	0.00	0.00	0.00
132 - SWEEPING	0.00	108.27	541.35	324.81	703.75	0.00
134 - TRAFFIC CONTROL	108.27	0.00	0.00	0.00	43.30	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	418.64	0.00	318.78	162.12
141 - WINTER MAINT. (SNOW & ICE)	9,906.74	7,629.14	9,136.54	10,077.35	12,552.52	14,283.44
149 - OTHER WINTER MAINT.	0.00	0.00	0.00	0.00	0.00	84.12
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	276.32	372.39	1,858.46	0.00	0.00	68.04
163 - LINE STRIPING	0.00	151.92	0.00	0.00	1,210.41	0.00
165 - NORMAL SIGN MAINTENANCE	1,125.78	2,090.72	2,276.48	917.87	3,798.31	1,802.93
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	641.44	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	62,376.68	72,356.63	143,182.01	115,719.62	96,720.45	182,959.86

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

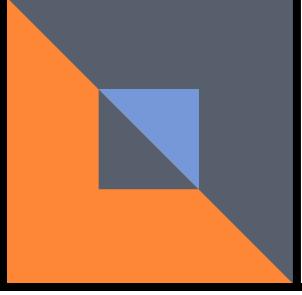
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Local Maintenance By Township

Description	RICHLAND	SAGINAW	ST. CHARLES	SPAULDING	SWAN CREEK	TAYMOUTH
100 - DUST CONTROL	18,804.46	0.00	5,962.68	5,070.10	5,667.00	12,386.28
104 - SEAL COAT	41,327.98	42,006.44	1,040.47	0.00	24,813.87	101,120.25
104S-SWEEPING - CHIPSEAL	746.56	2,161.48	0.00	0.00	0.00	733.60
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	2,465.88	2,140.98	0.00	0.00	697.12	0.00
109A - SURF. MAINT. - ASPHALT	1,828.30	21,948.46	0.00	0.00	2,636.16	3,394.66
109C - SURF. MAINT. - COLD PATCH	18,746.88	67,098.94	6,257.47	3,721.84	9,066.59	28,532.03
109G - SURF. MAINT. - GRAVEL	11,296.66	0.00	7,385.66	8,024.36	17,972.64	13,532.70
109H - SURF. MAINT. - HOT PATCH	8,400.51	17,896.29	5,926.60	6,928.29	7,183.61	10,657.89
119 - SHOULDER MAINTENANCE	14,033.17	593.84	0.00	0.00	6,496.53	15,409.86
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	14,631.35	13,191.95	170.12	603.54	958.18	29,826.93
122 - DRAINAGE & BACKSLOPE	29,440.24	20,073.82	1,330.24	18,742.03	16,812.02	22,629.31
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	3,307.57	1,023.03	0.00	0.00	1,929.61	6,400.63
126 - GRASS & WEED CONTROL	7,424.70	730.70	8,162.71	2,073.06	4,620.20	14,179.52
127 - DITCH-SHRUB REMOVAL	0.00	0.00	5,715.50	0.00	0.00	648.24
128 - CULVERT MAINTENANCE	536.16	26,432.79	556.80	2,480.48	2,530.86	0.00
130 - GUARD RAIL POSTS	2,455.73	1,285.00	695.00	0.00	524.28	1,302.27
132 - SWEEPING	1,245.10	62,018.68	757.89	1,515.78	270.67	216.54
134 - TRAFFIC CONTROL	401.10	317.12	0.00	0.00	0.00	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	613.44	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	10,797.45	69,724.56	9,397.67	7,001.84	8,550.21	21,912.29
149 - OTHER WINTER MAINT.	0.00	58.48	0.00	0.00	0.00	0.00
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	2,575.94	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	1,737.40
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	158.07	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	1,765.77	1,725.44	557.33	79.46	0.00	1,069.64
163 - LINE STRIPING	429.97	1,340.31	228.99	0.00	0.00	1,020.00
165 - NORMAL SIGN MAINTENANCE	5,784.66	8,669.69	1,243.26	1,675.30	1,083.84	4,051.21
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	100.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	195,970.20	361,209.51	55,388.39	60,492.02	111,813.39	290,761.25

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

2010 Annual Report

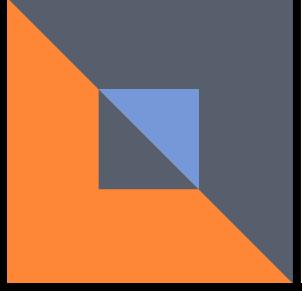
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Local Maintenance By Township

Description	THOMAS	TITTABAWASSEE	ZILWAUKEE	ALL TOWNSHIPS
100 - DUST CONTROL	3,548.82	2,166.60	0.00	246,905.36
104 - SEAL COAT	78,735.12	22,346.72	28,309.98	714,099.48
104S-SWEEPING - CHIPSEAL	3,118.38	256.08	0.00	18,754.88
105 - CRACK SEAL	221.38	0.00	0.00	221.38
109 - SURFACE MAINTENANCE	761.92	0.00	0.00	11,417.32
109A - SURF. MAINT. - ASPHALT	2,213.32	2,512.67	745.55	52,520.87
109C - SURF. MAINT. - COLD PATCH	27,227.88	10,935.56	0.00	345,411.56
109G - SURF. MAINT. - GRAVEL	15,787.24	9,718.61	0.00	321,147.58
109H - SURF. MAINT. - HOT PATCH	7,934.29	8,765.95	8,096.35	234,503.22
119 - SHOULDER MAINTENANCE	6,164.16	1,712.70	0.00	183,031.29
120 - BRUSH SPRAYING	0.00	0.00	0.00	587.20
121 - TREE & SHRUB REMOVAL	13,549.04	3,877.94	10,186.68	352,026.00
122 - DRAINAGE & BACKSLOPE	11,424.35	49,900.50	3,605.64	501,340.93
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	615.90
125 - SEEDING & MULCHING	2,733.18	2,745.25	792.42	62,849.52
126 - GRASS & WEED CONTROL	9,984.35	7,600.52	1,060.08	173,214.85
127 - DITCH-SHRUB REMOVAL	0.00	0.00	0.00	69,879.82
128 - CULVERT MAINTENANCE	3,560.16	1,871.50	835.20	56,644.99
130 - GUARD RAIL POSTS	889.32	0.00	0.00	12,958.08
132 - SWEEPING	4,920.30	6,225.53	0.00	101,039.04
134 - TRAFFIC CONTROL	0.00	0.00	0.00	1,197.55
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	2,299.88
141 - WINTER MAINT. (SNOW & ICE)	13,856.63	18,131.60	371.86	380,166.74
149 - OTHER WINTER MAINT.	0.00	0.00	0.00	1,292.70
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	2,575.94
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	19,721.65
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	158.07
162 - PAVEMENT MARKINGS	1,093.03	2,009.43	56.29	21,932.55
163 - LINE STRIPING	846.09	219.66	0.00	9,728.20
165 - NORMAL SIGN MAINTENANCE	3,425.21	4,479.11	0.00	90,021.10
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	741.44
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	211,994.17	155,475.93	54,060.05	3,989,005.09

** NOTE: These Township figures do not include such items as salt, cold patch and signs.

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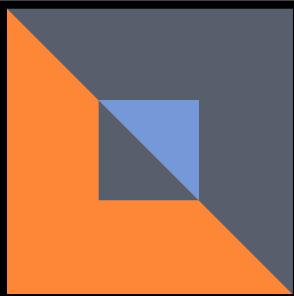
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Gravel & Concrete Projects

Township	Road Name	Road Length	From Location	To Location	Project Type	Account Number	Sub Acct.
Kochville	Kraenzlein Road	1.02	Pierce Road	Freeland Road	Special Maint. Ditching Project	49601522	201002 \$ 800.00
Maple Grove	Briggs Road	0.1	@ House #18260		Special Maint. Ditching Project	49601728	211122 \$ 206.40
Taymouth	Various Roads	0.1			Isolated Special Hot Patching Project	49602400	HOT109H \$ 7,510.24
Bridgeport	Gabel Road	0.1	Dorwood Road	Sheridan Road	Other 18" Hydrant Culvert	496C0619	091 \$ 799.81
Albee	Bueche Road	1.04	Fry Road	Townline Road	Maintenance Gravel-Fall	496G0102	261 \$ 13,801.54
Albee	Alicia Road	0.47	Bishop Road	West 1/2 mile	Maintenance Gravel-Fall	496G0118	141 \$ 6,683.94
Brady	Baldwin Road	0.5	Fordney Road	Raucholz Road	Maintenance Limestone-Spring	496G0402	111 \$ 6,584.40
Brady / Chapin	Steel Road	0.96	Gary Road	Baldwin Road	Maintenance Limestone-Spring	496G0406	171 \$ 13,078.75
Chapin / Brady	Steel Road	0.33	Ridge Road	County Line	Maintenance Limestone-Spring	496G0431	131 \$ 4,354.12
Brant	Schroeder Road	1.5	Brennan Road	Stevens Road	Maintenance Limestone-Spring	496G0517	131 \$ 20,029.33
Brant	Burt Road	1.5	Paved Area E of Fordney Rd	Raucholz Road	Maintenance Limestone-Spring	496G0535	031 \$ 19,694.84
Lakefield / Fremont	Steel Road	1.99	Swan Creek Road	Lakefield Road	Maintenance Limestone-Spring	496G1218	231 \$ 25,061.29
James	Swan Creek and Center Rds	0.2	Gravel End		Maintenance Gravel-Spring	496G1304	041 \$ 3,094.82
Lakefield	Chapin Road	0.25	Townline Road	South to Township Line	Maintenance Limestone-Spring	496G1636	131 \$ 3,489.39
Marion	Meridian Road	0.7	Washington Road	North 3/4 mile to Twp. Line	Maintenance Limestone-Spring	496G1804	161 \$ 9,795.62
Marion	Fenmore Road	1.5	Brant Road	North to Pavement	Maintenance Limestone-Spring	496G1815	131 \$ 18,601.94
Chapin / Marion	Gary Road	1.12	Meridian Road	Fenmore Road	Maintenance Limestone-Spring	496G1833	011 \$ 13,652.69
Chapin / Marion	Gary Road	0.99	Fenmore Road	Merrill Road	Maintenance Limestone-Spring	496G1834	012 \$ 646.60
Chapin / Marion	Gary Road	1.02	Chapin Road	Steel Road	Maintenance Limestone-Spring	496G1836	021 \$ 28,651.60

2010 Annual Report

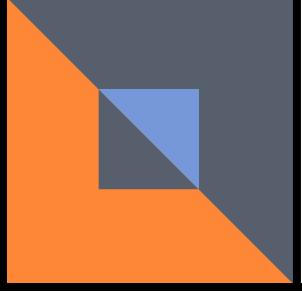
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Gravel & Concrete Projects Cont.

Township	Road Name	Road Length	From Location	To Location	Project Type	Account Number	Sub Acct.	
Richland / Jonesfield	Steel Road	1	Frost Road	Dice Road	Maintenance Gravel-Spring	496G1907	301	\$ 12,780.53
Richland	Dice Road	1	Raucholz Road	Fordney Road	Maintenance Gravel-Spring	496G1911	251	\$ 11,665.04
Richland / Fremont	Ederer Road	0.52	Fordney Road	Pretzer Road	Maintenance Gravel-Spring	496G1935	031	\$ 6,467.09
Fremont / Swan Creek	Orr Road	1.98	Lakefield Road	Baumgartner Road	Maintenance Limestone-Spring	496G2319	221	\$ 26,394.27
James / Thomas	Ederer Road	0.5	Miller Road	River Road	Maintenance Gravel-Spring	496G2536	021	\$ 5,785.45
Tittabawassee	Rogers Road	1.03	Old Midland Road	Hotchkiss Road	Maintenance Limestone-	496G2606	341	\$ 12,299.40
Kochville	Pierce Road	3.94	Bay Road (M-84)	Hospital Road	Other - Crack Seal	496S1519	091	\$ 4,874.05
Kochville	Kochville Road	2.94	Mackinaw Road	Hospital Road	Other - Crack Seal	496S1530	031	\$ 4,669.12
Lakefield	Fenmore Road	1.01	Roosevelt Road	Lakefield Road	Other - Crack Seal	496S1615	111	\$ 3,244.73
Lakefield	Nelson Road	1.01	Steel Road	Chapin Road	Other - Crack Seal	496S1624	051	\$ 1,081.58
Maple Grove	Bishop Road	1	Ferden Road	Ditch Road	Other - Crack Seal	496S1729	171	\$ 694.18
Richland / Midland	Tittabawassee Road	0.99	Brennan Road	Hemlock Road	Chip and Seal	496S1904	591	\$ 27,005.11
Richland / Midland	Tittabawassee Road	1.06	Steel Road	Iva Road	Chip and Seal	496S1906	591	\$ 15,458.95
Thomas	All Local chip sealed Rds	5.03			Sweeping Local Roads	496S2500	000	\$ 3,433.40
Swan Creek	Benkert Road	0.77	Barber Road	Swan Creek Road	Chip and Seal	496S2510	365	\$ 8,808.04
Thomas	Shields Drive	0.3	Miller Road	Meijer Driveway	Other - Crack Seal	496S2526	010	\$ 2,972.66
								\$ 344,170.92

2010 Annual Report

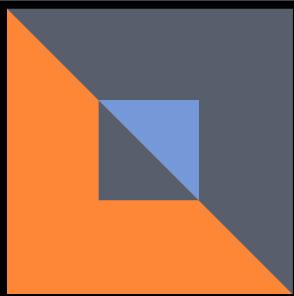
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Township Participation in Construction & Maintenance Work

Description of Work	Township Cost Primary	Township Cost Local	Chargeable Against Rd. Comm. Allocation to Twp.
Roadside Drainage Construction or Reconstruction	50% of Matl. Costs	65% of Total Costs (Until Allocations are exhausted)	Yes
Cross Culvert Replacement (42" or smaller)	None	65% of All Matl., Labor & Equipment Usage (Until Allocations are exhausted)	Yes
Cross Culvert Replacement (48" or Larger)	50% of All Culvert Material	50% of All Matl., Labor & Equipment Usage	No
Bridge Replacement	50% of All Matl. Used (Unless Federal & State funds are being used)	50% of All Matl., Labor & Equipment Usage (Unless Federal & State funds are being used; then 50% of all unfunded costs)	No
Bituminous Resurface	None. Scheduling is determined by availability of Road Comm. Primary funds & County-wide need. Scheduling can be advanced if Twps. participate in cost.	65% of Total Cost (Until Allocations are exhausted).	Yes
Gravel Resurface (Maintenance)	None	50% of All Materials for first Two (2) Miles.	No
Extended Gravel Maintenance	None	50% for Anything Over Two (2) Miles. (Until Allocations are exhausted)	Yes
Gravel Resurface (Construction)	None	65% of Total Costs (Until Allocations are exhausted)	Yes
Brine	None	1/3 Total Cost up to Two (2) Applications	No
Crack Sealing	None	65% of Total Costs (Until Allocations are exhausted)	Yes
Chip & Seal	None	65% of Total Costs (Until Allocations are exhausted)	Yes
Maintenance Gravel of Township Line Roads	None	25% Each Township 50% SCRC (Material Costs)	No
County Line Paving Project	None	25% Township 25% SCRC 50% Other County	No

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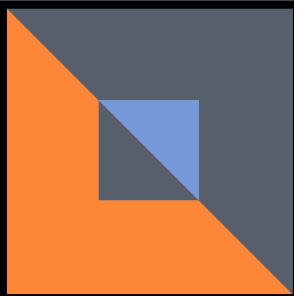
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Township Contributions

Township	Township Contributions
Albee	\$ 18,926.00
Birch Run	\$ 11,081.00
Blumfield	\$ 112,196.00
Brady	\$ 29,230.00
Brant	\$ 46,047.00
Bridgeport	\$ 23,293.00
Buena Vista	\$ 172,109.00
Carrollton	\$ 12,792.00
Chapin	\$ 29,490.00
Chesaning	\$ 27,468.00
Frankenmuth	\$ 17,038.00
Fremont	\$ 29,493.00
James	\$ 6,601.00
Jonesfield	\$ 4,033.00
Kochville	\$ 11,434.00
Lakefield	\$ 19,732.00
Maple Grove	\$ 7,131.00
Marion	\$ 44,631.00
Richland	\$ 40,614.00
Saginaw	\$ 406,168.00
St. Charles	\$ 3,912.00
Spaulding	\$ 1,701.00
Swan Creek	\$ 21,882.00
Taymouth	\$ 149,101.00
Thomas	\$ 1,011,346.00
Tittabawassee	\$ 9,184.00
Zilwaukee	\$ -
TOTAL:	\$ 2,266,633.00

2010 Annual Report

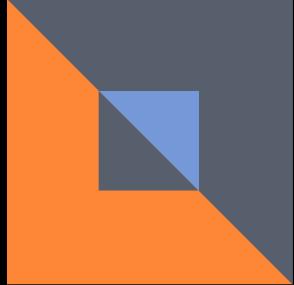
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Statement of Revenues & Expenditures

	Primary Road Fund	Local Road Fund	Road Comm. Fund	Total
REVENUES				
Michigan Transportation Fund	\$ 8,193,712	\$ 4,114,391		\$ 12,308,103
Optional Transfer	\$ (2,458,113)	\$ 2,458,113		\$ -
Critical Bridge Fund (State & Federal)	\$ 4,130,962			\$ 4,130,962
Other State Revenue				\$ -
Rural Primary (D)				\$ -
Federal Revenue (STP)	\$ 2,924,993			\$ 2,924,993
Federal D Funds				\$ -
High Risk Rural	\$ 184,500			\$ 184,500
Amer. Reinvestment & Recovery Act (ARRA)	\$ 399,706			\$ 399,706
Economic Development (A Funds)	\$ 279,484			\$ 279,484
FEMA				\$ -
Gain on Disposal of Equipment	\$ 5,560	\$ 7,023	\$ 16,679	\$ 29,262
City/Village Contributions			\$ 11,299	\$ 11,299
Township Contributions	\$ 973,970	\$ 1,292,663	\$ -	\$ 2,266,633
Other Govt. Entity Contributions	\$ -	\$ -	\$ 57,140	\$ 57,140
Charges for Services	\$ 8,368	\$ 54,394	\$ 20,921	\$ 83,683
Interest and Rents	\$ 23,084	\$ 21,312	\$ 13,419	\$ 57,815
Private/Public Sources, including Subdivisions			\$ 7,194	\$ 7,194
Misc. Revenue	\$ 6,116	\$ 6,116	\$ 44,708	\$ 56,940
Note Proceeds	\$ 1,228,181			\$ 1,228,181
TOTAL REVENUE:	\$ 15,900,523	\$ 7,954,012	\$ 171,360	\$ 24,025,895
EXPENDITURES				
Construction/Capacity Improvements	\$ 1,123,226			\$ 1,123,226
Preservation-Structural Improvements	\$ 10,025,786	\$ 1,142,406		\$ 11,168,192
Maintenance	\$ 4,682,293	\$ 6,126,108		\$ 10,808,401
Administrative	\$ 475,580	\$ 218,349		\$ 693,929
Equipment Account	\$ (24,953)	\$ (39,817)	\$ (1,825)	\$ (66,595)
Drain Assessments	\$ 31,364	\$ 94,092		\$ 125,456
Interest Expense - Jobs Today Projects	\$ 22,817			\$ 22,817
Other (Non-Road Related Projects)			\$ 525,483	\$ 525,483
NON-OPERATING EXPENDITURES				
* Net Capital Outlay	\$ 119,194	\$ 63,955	\$ (465,170)	\$ (282,021)
TOTAL EXPENDITURES	\$ 16,455,307	\$ 7,605,093	\$ 58,488	\$ 24,118,888
Revenues over(under) expenditures:	\$ (554,784)	\$ 348,919	\$ 112,872	\$ (92,993)
FUND BALANCE:	\$ 3,069,954	\$ 3,695,332	\$ 2,219,874	\$ 8,985,160

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Balance Sheet

Assets		
<u>General Operating Fund</u>		
Cash.....	\$ 99,542	
Investments.....	\$ 4,983,390	
Accounts Receivable (Includes MTF, Townships, Interest, etc.).....	\$ 3,378,593	
<u>Inventories</u>		
Road Materials.....	\$ 214,868	
Equipment Materials and Parts.....	\$ 122,199	
<u>Other</u>		
Prepaid Expenses.....	\$ 26,922	
Prepaid Health Insurances.....	\$ 152,245	
Salt.....	\$ 320,079	
Total General Operating Assets.....		\$ 9,297,838
<u>Capital Asset Account Group</u>		
Land.....	\$ 618,385	
Land Improvements.....	\$ 42,916	
Depletable Assets.....	\$ 38,094	
Buildings.....	\$ 469,444	
Road Equipment.....	\$ 2,515,565	
Shop Equipment.....	\$ 10,716	
Engineering Equipment.....	\$ 122,797	
Yard & Storage Equipment.....	\$ 0	
Office Equipment.....	\$ 194,157	
Infrastructures.....	\$ 154,438,880	
Net Fixed Assets.....		\$ 158,450,954
TOTAL ASSETS.....		\$ 167,748,792
LIABILITIES & FUND BALANCE		
<u>General Operating Fund</u>		
Accounts Payable.....	\$ 349,186	
Accrued Liability.....	\$ 73,404	
Deferred Revenue.....	\$ 3,653	
Advances from Twps.....	\$ 2,000	
Due to State.....	\$ (311,188)	
Due to Former Employees.....	\$ 10,124	
Other Accrued Liabilities.....	\$ 4,920	
Performance Deposits.....	\$ 140,195	
Accrued MERS Payable.....	\$ 40,384	
<u>Fund Balances</u>		
Primary.....	\$ 3,069,954	
Local.....	\$ 3,695,332	
County.....	\$ 2,219,874	
Net Fund Balance.....		\$ 8,985,160
<u>Capital Asset Account Group</u>		
Plant & Equipment Equity.....		\$158,450,954
TOTAL LIABILITY & FUND BALANCES.....		\$167,748,792

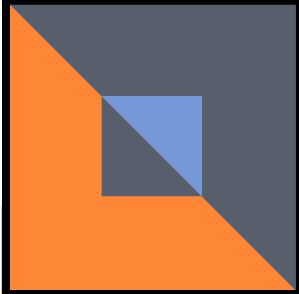
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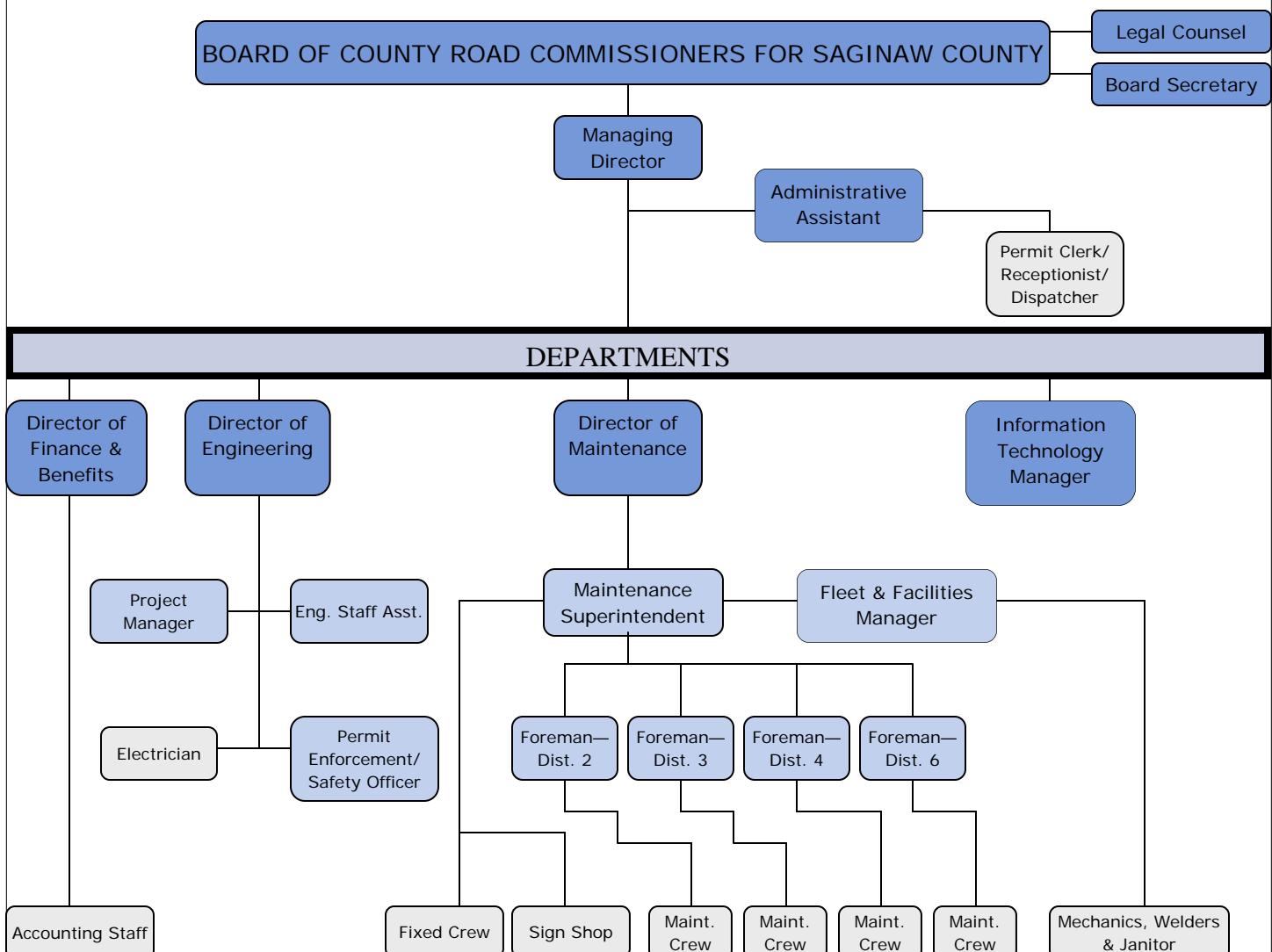
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Organizational Chart



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