



SAGINAW COUNTY ROAD COMMISSION

2012 Annual Report



ADDRESS:
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Saginaw, MI 48601

PHONE: (989) 752-6140
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www.scr-mi.org





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SAGINAW COUNTY BOARD OF ROAD COMMISSIONERS

ANNUAL REPORT OF THE BOARD OF COUNTY ROAD COMMISSIONERS OF SAGINAW COUNTY, MICHIGAN

Fiscal Year Ending December 31, 2012



Todd M. Hare
Chairperson



John D. Sangster
Vice-Chairperson



Richard F. Mallette
Member



Richard H. Crannell, P.E.
Member



Ronald L. Sholtz
Member

The Saginaw County Road Commission takes pleasure in submitting to you and the people of Saginaw County our fiscal year 2012 annual report in compliance with the provisions of Public Act 283 of 1909, as amended. Information in this report covers the fiscal year of January 1, 2012 through December 31, 2012.

Included in our annual report is a brief history of the Saginaw County Road Commission, an outline of our funding sources, a list of our activities related to construction and maintenance of our roads, bridges and miscellaneous items and our expenditures for the 2012 fiscal year.

Respectfully submitted,

**BOARD OF COUNTY ROAD COMMISSIONERS
OF THE COUNTY OF SAGINAW**

Todd M. Hare, Chairperson

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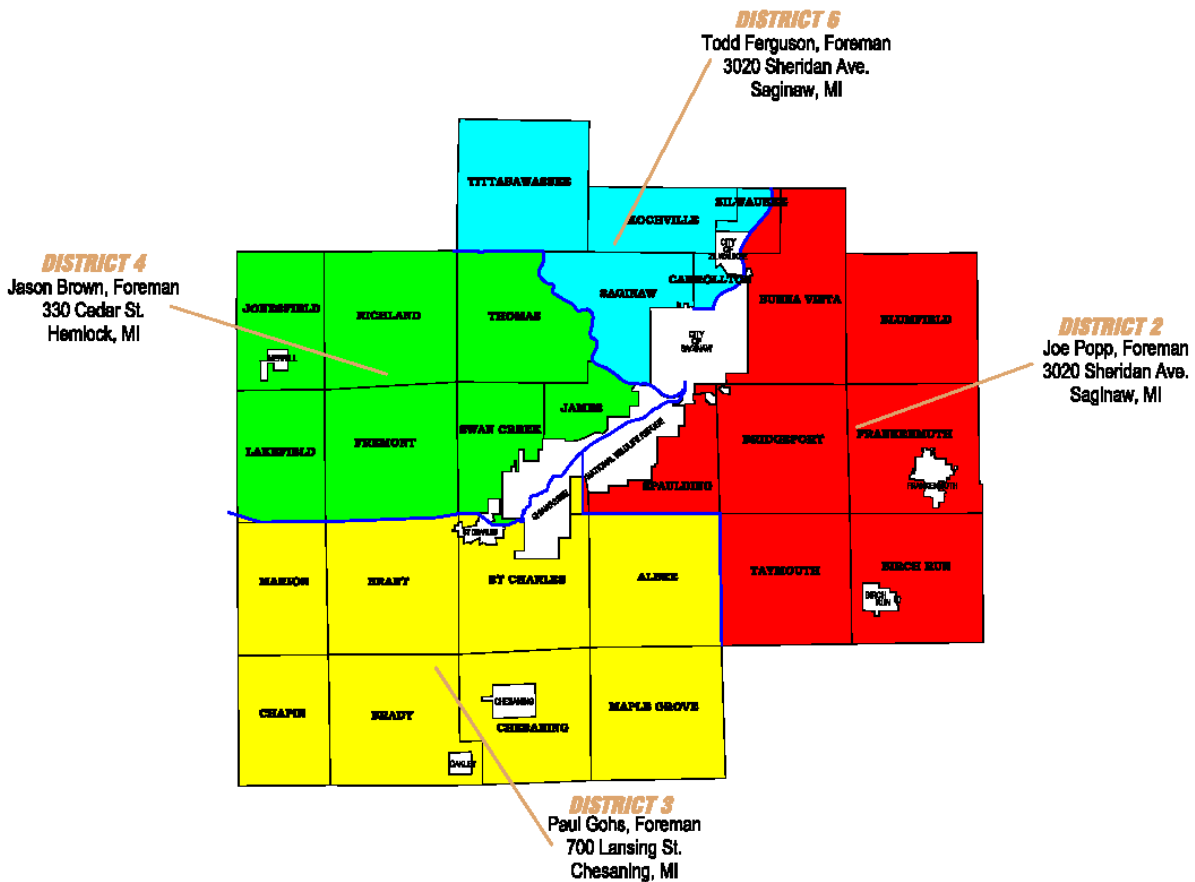
MANAGING DIRECTOR



Dennis L. Borchard

As Managing Director, Dennis Borchard is responsible for overseeing the day-to-day activities of the Road Commission. The Manager has several department heads who report to him to keep him abreast of the operations of the Road Commission.

The goal of the Saginaw County Road Commission remains steadfast: using our expertise, energy and funds to provide the safest and most convenient road system possible, and to contribute to economic development and a high quality of life throughout the county.



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FACT SHEET

Saginaw County residents: 200,169
 Residents of townships served: 142,059
 Road Commission employees: 65
 Commissioners: 5

Townships served: 27

- | | |
|-------------|---------------|
| Albee | Kochville |
| Birch Run | Lakefield |
| Blumfield | Maple Grove |
| Brady | Marion |
| Brant | Richland |
| Bridgeport | Saginaw |
| Buena Vista | St. Charles |
| Carrollton | Spaulding |
| Chapin | Swan Creek |
| Chesaning | Taymouth |
| Frankenmuth | Thomas |
| Fremont | Tittabawassee |
| James | Zilwaukee |
| Jonesfield | |

Total miles of road 1,848.52
 Miles of primary road 499.24
 Miles of local road 1349.28
 Miles of paved road 1,596

Bridges, Signs and Signals

Bridges	206
Culverts	±2,800
Signs posted on county roads	±18,000
Stop signs	2,938
Traffic signals	52
Flashing light intersections	18
School Flashers	11
Bike Path/Rail Trail Flashers	9
Total Revenue	\$20,338,943
Michigan Transportation Fund (MTF)	\$12,424,452
Federal, State, Twp & Other Revenue	\$7,914,491
Miles of 2012 construction projects	6.773
Bridges replaced	2
Miles of local roads chip sealed	47.68
Miles of primary roads chip sealed	62.82
Tons of gravel placed roads	30,870
Total Tons of HMA pavement	24,005
Tons of HMA on Local Roads	7,173.5
Tons of HMA on Primary Roads	16,831.5
Tons of salt used	8,875



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EVOLUTION OF A ROAD COMMISSION

From the 1850's through the 1920's, state law permitted townships to exercise responsibility for building and maintaining local roads. A highway commissioner in each organized township had the duty to oversee the road system.

Near the turn of the century, the popularization of the bicycle and the invention of the automobile caused major changes in our highway system. The first significant improvements in the administration of Michigan's highways came in 1883 with the passage of Public Act 278, which provided for a somewhat experimental district of eight townships to be established in our neighboring county of Bay. This action was found to promote needed consistency, create a more efficient road agency and provide a means to raise funds for road improvements.

In 1893, the "County Road Law" was passed which encouraged other counties to follow the lead of Bay County. But most, including Saginaw, still preferred the "one commissioner per township" method. In 1909, legislative action created county road commissions as we know them today. Each county had the option to adopt the new law, which Saginaw County did in December of 1917. The first three road commissioners appointed in Saginaw County were L.L. Pearson of Saginaw, Peter Bell of Taymouth Township and Edward Perrot of Chesaning.

The first county highway engineer appointed by the new board was David A. Nichol and the first county road superintendent was William Sommerfield.

Originally, the Road Commission had offices in the courthouse, but in the early 1920's moved to 312 Court Street because of the need for more space.

At that time (circa 1925), there were three separate systems of roads in the county. One was the county road system, owned and maintained by the county; another was the state trunk line system, maintained by the state; and the third was a system of township roads, maintained by each township.

In 1931, Michigan Legislature passed the McNitt Act, which transferred all the township roads to county jurisdiction over a five-year period. The McNitt Act also established right-of-way widths and mandated that funding come from a portion of the weight and gasoline taxes. During the five-year period, the Saginaw County road mileage jumped from 340 miles to over 1,500 miles.

In the late 1930's the Saginaw County Road Commission came to realize they had to improve the many miles of dirt roads that existed. Most of these roads were originally constructed by digging a ditch on each side and using the spoils to build up the roadbed. This made for narrow roads of clay and silt that were nearly impassible during rainy periods, especially in the spring. The proposed solution was to cover the roads with gravel or crushed stone and then prime and seal with an asphaltic material covered with stone chips, or pave with a bituminous asphalt mixture or in some instances, concrete.

Continued on Next Page

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EVOLUTION OF A ROAD COMMISSION

By 1951, the Saginaw County Road Commission had an ongoing paving program. The passage of Public Act 51 in 1951 clearly defined the activities of county road commissions and defined funding sources and how they are divided to build and maintain roads and bridges. The Saginaw County Road Commission was placing a hard surface on over 60 miles of roads each year by the end of the 1950's. Most of these roads were narrow and any ditches that existed were close to the edge of the roadway.

By the middle of the 1970's the proliferation of legal actions and the rising cost of insurance ended the practice of just blacktopping the existing roadways. Roads needed to be constructed to meet current standards of highway safety. Today, the Road Commission prefers a minimum roadway width of 20 feet with 6-foot shoulders for low volume local roads. Primary roads need to be a minimum of 22 feet wide with 6-foot shoulders. Moving the ditches out to accommodate a wider, safer roadway is almost always necessary when considering even a seemingly insignificant paving project. The combination of roadway width, shoulders, fore-slopes, ditches and back-slopes take up all of the 66-foot wide right-of-way. Once the ditching is re-done and the roadway is paved to the proper width, then it's back to preserving the pavement we have by chip and seal, crack sealing or periodic paving.

The increasing cost of rebuilding roadways and bridges combined with little increase of revenue over the past eight years or so, make the Road Commission's job difficult at best. Managing our road and bridge assets by using a "mix of fixes" is the way of the future. It has been proven that fixing the worst first will lead to having more bad roadways than good. Preserving our good roadways and rebuilding a few of our bad roadways each year will gradually improve the average condition of our entire system.

Throughout its evolution, from the end of the year of 1917 to today, the Saginaw County Road Commission has constantly changed to meet its customer's needs. For its 94 years of existence the Road Commission has been and always will be committed to using the best available expertise and maximizing the available funds to make sure Saginaw County has the safest, most convenient road system possible.

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PROJECT SELECTION

The Road Commission establishes road improvement priorities for the primary road system. Annually, our staff develops an improvement plan spanning five years that is based on engineering assessments and on site reviews. This plan is reviewed and projects are undertaken, based on current and future road needs and anticipated funding.

In December 2011, the Saginaw County Road Commission adopted a \$20,285,719 budget for FY2012. The plan includes such projects as resurfacing, reconstructing and widening roads; converting certain roads to all-season status; safety projects; bridge replacements; and upgrading some traffic signals.

For the local road system, road improvement priorities are developed in conjunction with township governments. The Road Commission maintains a local road participation fund program that provides funds for each township that must be matched on a dollar-for-dollar basis for road improvement projects. These projects include local road preservation/structural improvements and construction/capacity improvement projects, such as installation of significant storm sewer improvements, chip seal, asphalt overlays and road reconstruction. The financial commitment of township boards and residents through the years has proved invaluable. These partnerships help provide better service to our joint constituencies.

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MICHIGAN TRANSPORTATION FUND AND MICHIGAN TRANSPORTATION ECONOMIC DEVELOPMENT FUNDS

MICHIGAN TRANSPORTATION FUNDS

The Michigan Transportation Fund (MTF) is the repository of fuel taxes and vehicle registration fees collected by the state and the principal source of road commission funding. The collected funds are distributed to the Michigan Department of Transportation (MDOT), 535 cities and villages and 83 county road commissions using a formula based on variables that include the density of population, road mileage by classification and collected vehicle registration fees.

Our 2012 general allocations revenue from the MTF increased by \$14,301 from 2011. Even with this slight increase, our current MTF is still less than our 1998 MTF revenue, and expenses have increased from 100-400% over the last 5 years.

MICHIGAN TRANSPORTATION ECONOMIC DEVELOPMENT FUNDS

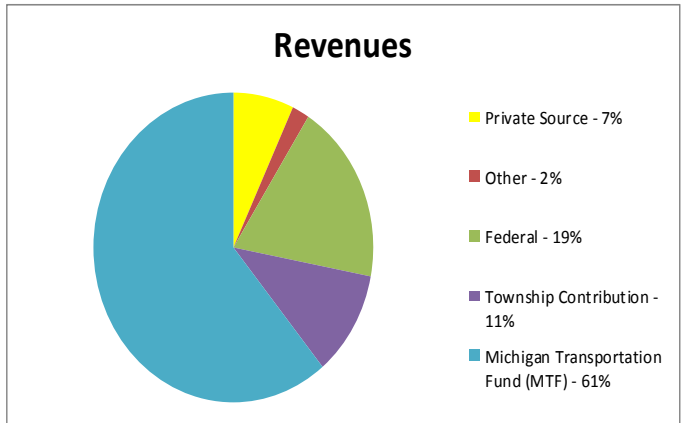
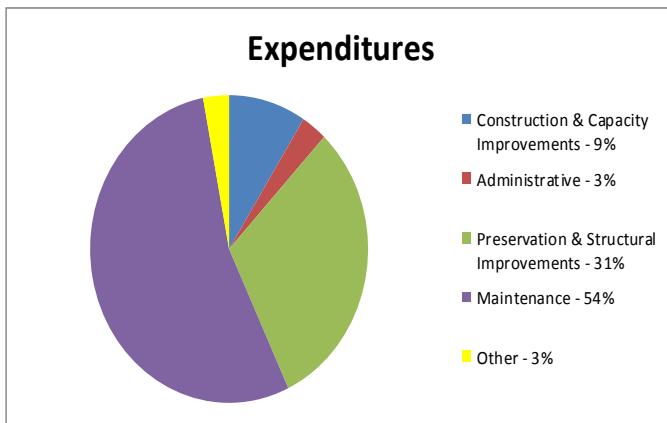
The Road Commission also works diligently to qualify for special sources of revenue for road improvement projects from other state and federal sources.

State sources include local bridge funds and Transportation Economic Development Funds, or TEDF. Categories of TEDF funding include:

Category A, competitively available for upgrading roads that will benefit certain state sanctioned, targeted industries that will create or retain a specified number of jobs.

Category D, to upgrade to all-season-road status and to develop a network of roads that are not weight-restricted during seasonal road thaws.

Category F, competitively available for upgrading roads to all-season status to complete broken links in the all-season-road network in the urban area.



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OVERALL ACCOMPLISHMENTS

During 2012, the Saginaw County Road Commission devoted more than \$7.5 million to various betterment activities, including paving, chip seal, brining and gravelling. More than 4.066 miles of road were paved. And to preserve the capital investment in our roads, over 110 miles of road were chip sealed, as well as the addition of turn lanes at intersections, shoulder paving, upgrading of traffic signals and new traffic signal installations at several intersections.

The county road system continues to grow. During the past three years, 1.32 miles of roads have been added to the public road system. These new roads are the result of developments that built roads to public road standards and then were donated for public use. These new roads require public road service. While this growth reflects positively on the quality of life and business climate of Saginaw County, there continues to be concern about decreasing revenues while demands for service are increasing.

Maintenance Mode



2012 Crack Sealing Program



2012 Chip Seal Program

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PRIMARY ROAD PROJECTS

Township	Road Name	From Location	To Location	Description	Amount, Incl. Distributive
Saginaw	Fashion Square Blvd.	McCarty	Tittabawassee	Paving	\$117,482.98
Saginaw	Fashion Square Blvd.	@Schust		Paving	\$285,377.82
Thomas	Graham	M-46	.5 mile North	Paving	\$961,390.81
451 Primary Roads - Construction/Capacity Improvements					\$ 1,364,251.61
Brant	Ithaca	Raucholz	Fordney	Paving Only	\$417,763.86
Brant	Hemlock	Burt	Marion	Cross-Culvert Replacement	\$85,652.46
Buena Vista	Dixie/Hess Intersection	Dixie/Hess Intersection	(City Project)	Safety	\$29,992.66
Buena Vista	M-46	Outer Drive	Outer Drive	Design-Survey	\$59,991.24
Carrollton	Maple Ridge	Carrollton	SE to Dead End	Drainage Only	\$58,502.18
Marion	Marion	Merrill	Fenmore	Cross Culvert Replacement	\$155,818.63
Saginaw	Brockway	City Limits	Center	Design-Survey	\$49,143.19
Saginaw	Shattuck	Northwest	Hermansau	Paving Only	\$9,284.60
Saginaw	Tittabawassee	Mackinaw	Bay (M-84)	Design-Survey	\$1,186,467.99
Saginaw	Wieneke	Brockway	State	Paving Only	\$3,711.66
Saginaw	McCarty	Hemmeter	Bay (M-84)	Drainage & Paving	\$132,093.01
Spaulding	Curtis	Cole	East St (M-13)	Drainage Only	\$46,990.67
Spaulding	Sheridan	Williamson	Treanor	Paving Only	\$1,546.02
Tittabawassee	Freeland	Midland (M-47)	RR Tracks	Design-Survey	\$34,573.93
459-Primary Roads - Preservation/Structural Improvements					\$2,271,532.10
Albee	Bishop Road	over Miller Drain		Bridge Replacement	\$1,216,883.52
Chapin	Merrill Road	over S. Fork Bad River		Bridge Replacement	\$560,811.57
Chesaning	Gary	Sharon	Corruna	Design-Survey	\$9,576.94
St. Charles	Fergus	Sharon	Corruna	Design-Survey	\$10,670.08
460-Primary Bridges - Preservation/Structural Improvements					\$1,797,942.11

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LOCAL ROAD PROJECTS

Township	Road Name	From Location	To Location	Description	Length	Account Number	Sub Account	Amount, Incl. Distributive
Birch Run	Burt	Gera	Reese	Drainage and Paving	1.99	48900235	9	\$141,587.98
								\$141,587.98
Brady	Steel	South of Gary	South of Gary	Cross-Culvert Replacement	0.1	489C0406	171	\$1,859.82
Brady	Wickie	Fowler	Steel	Cross-Culvert Replacement	0.1	489C0418	81	\$1,954.45
Brady	Gary	West side of the inter-section	of Fo ney	Cross-Culvert Replacement	0.1	489C0435	11	\$2,382.59
								\$6,196.86
Brant	Ithaca	Dempsey	Fo ney	Cross-Culvert Replacement	0.1	489C0502	171	\$2,732.97
Brant	Schroeder	1/3 mile West of	Raucholz	Cross-Culvert Replacement	0.01	489C0510	151	\$1,653.64
Brant	Marion	Fordney	Raucholz	Cross-Culvert Replacement	0.1	489C0523	81	\$2,544.13
Brant	Raucholz	Marion	Burt	Cross-Culvert Replacement	0.1	489C0526	311	\$2,316.08
								\$9,246.82
Bridgeport	Various	Various	Various	Sealing	0.1	48900600	0	\$5,096.33
								\$5,096.33
Chapin	Fenmore	at the intersection of Gary	at the intersection of Gary	Cross-Culvert Replacement	0.1	489C1834	12	\$3,431.78
								\$3,431.78
Chesaning	Amman	Fe en	Ditch	Cross-Culvert Replacement	0.1	489C1025	221	\$1,969.63
								\$1,969.63
Frankenmuth	Block	Bradley	King	Drainage	0.92	48901101	571	\$288,346.22
								\$288,346.22
James	Weigl	Birchview	Trinklein	Drainage	0.04	48901306	231	\$3,324.14
								\$3,324.14
Kochville	Pierce	Bay (M-84)	Davis	Drainage and Paving	0.84	48901523	112	\$1,669,424.70
Kochville	Temple Court			Subdivisions donated by	0.18	4810SUBD	56	\$ 178,839.00
								\$1,848,263.70
Lakefield	Roosevelt	Over Branch of Morgan Creek	Just West of Steel	Cross-Culvert Replacement	0.1	489C1612	92	\$8,738.68
								\$8,738.68

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LOCAL ROAD PROJECTS

Township	Road Name	From Location	To Location	Description	Length	Account Number	Sub Account	Amount, Incl. Distributive
Maple Grove	East	Gary	Chesaning	Drainage	1	48901701	311	\$42,019.59
Maple Grove	Bishop	Volkmer	Chesaning	Cross-Culvert Replacement	0.1	489C1708	191	\$1,976.74
								\$43,996.33
Marion	Colvin	Meridian	Fenmore	Cross-Culvert Replacement	0.1	489C1804	101	\$2,602.17
Marion	Burt	Btwn Merrill	and Chapin	Cross-Culvert Replacement	0.1	489C1826	41	\$1,868.65
								\$4,470.82
Spaulding	Treanor	Williamson	Dixie Hwy	Design-Survey	1.55	48902206	11	\$37,103.91
								\$37,103.91
St. Charles	Amman	Gary	Burt	Cross-Culvert Replacement	0.1	489C2125	441	\$1,962.51
								\$1,962.51
Swan Creek	Beaver	Townline	Orr	Drainage and Paving	0.7	48902331	11	\$146,525.37
								\$146,525.37
Taymouth	Burt	at intersection of	at intersection of	Drainage & Paving	0.1	48902425	411	\$2,886.65
								\$2,886.65
Thomas	Sunshine Court			Subdivisions donated by developers	0.48	4810SUBD	57	\$380,449.57
Thomas	Dice	Orr	Gleaner	Cross Culvert Replacement	0.1	489C2506	231	\$17,226.10
Thomas	Van Wormer	over Scholtz-O'Hern Drain	Approx. 690' N of Ederer	Cross-Culvert Replacement	0.1	489C2526	491	\$40,997.06
								\$
Tittabawassee	Johnson	King	End	Drainage and Paving	0.5	48902616	11	\$186,467.95
Tittabawassee	Carter	Midland (M-47)	Sarle	Cross Culvert Replacement	0.1	489C2616	411	\$22,254.26
								\$208,722.21
								\$3,200,542.67

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ALLOCATIONS OF FUNDS

Effective 1-1-12

TOWNSHIP	2010 POPULATION	% POPULATION	LOCAL MILEAGE	% MILEAGE	\$ POPULATION	\$ MILEAGE	\$ SUB-TOTAL	CHAP 20 ASSMT	TOTAL
ALBEE	2,160	1.60	42.26	3.14	\$5,446.85	\$10,671.92	\$16,118.77		\$16,118.77
BIRCH RUN	4,478	3.32	55.71	4.13	\$11,292.13	\$14,068.45	\$25,360.58		\$25,360.58
BLUMFIELD	1,960	1.45	60.49	4.49	\$4,942.51	\$15,275.55	\$20,218.06		\$20,218.06
BRADY	1,928	1.43	54.08	4.01	\$4,861.82	\$13,656.83	\$18,518.65		\$18,518.65
BRANT	2,012	1.49	61.92	4.59	\$5,073.64	\$15,636.66	\$20,710.31		\$20,710.31
BRIDGEPORT	10,514	7.79	71.54	5.31	\$26,513.05	\$18,066.00	\$44,579.06	\$5,472.60	\$39,106.46
BUENA VISTA	8,676	6.43	82.25	6.10	\$21,878.19	\$20,770.60	\$42,648.79		\$42,648.79
CARROLLTON	6,103	4.52	28.67	2.13	\$15,389.88	\$7,240.04	\$22,629.92	\$3,626.13	\$19,003.79
CHAPIN	1,060	0.79	36.23	2.69	\$2,672.99	\$9,149.17	\$11,822.16		\$11,822.16
CHESANING	2,265	1.68	36.34	2.70	\$5,711.63	\$9,176.94	\$14,888.57		\$14,888.57
FRANKENMUTH	1,959	1.45	62.60	4.64	\$4,939.99	\$15,808.39	\$20,748.38		\$20,748.38
FREMONT	2,096	1.55	48.72	3.61	\$5,285.46	\$12,303.27	\$17,588.73		\$17,588.73
JAMES	2,023	1.50	17.04	1.26	\$5,101.38	\$4,303.11	\$9,404.49		\$9,404.49
JONESFIELD	889	0.66	31.01	2.30	\$2,241.78	\$7,830.96	\$10,072.74		\$10,072.74
KOCHVILLE	5,078	3.76	31.62	2.35	\$12,805.14	\$7,985.00	\$20,790.15		\$20,790.15
LAKEFIELD	1,029	0.76	28.78	2.14	\$2,594.82	\$7,267.82	\$9,862.64		\$9,862.64
MAPLE GROVE	2,668	1.98	46.40	3.44	\$6,727.87	\$11,717.40	\$18,445.27		\$18,445.27
MARION	923	0.68	32.62	2.42	\$2,327.52	\$8,237.53	\$10,565.05		\$10,565.05
RICHLAND	4,144	3.07	74.91	5.56	\$10,449.89	\$18,917.03	\$29,366.92		\$29,366.92
SAGINAW	40,840	30.25	144.78	10.74	\$102,985.84	\$36,561.31	\$139,547.15	\$59,773.96	\$79,773.19
ST. CHARLES	1,276	0.95	45.99	3.41	\$3,217.68	\$11,613.86	\$14,831.54		\$14,831.54
SPAULDING	2,153	1.59	27.02	2.00	\$5,429.20	\$6,823.36	\$12,252.56		\$12,252.56
SWAN CREEK	2,456	1.82	35.50	2.63	\$6,193.27	\$8,964.82	\$15,158.09		\$15,158.09
TAYMOUTH	4,520	3.35	52.79	3.92	\$11,398.04	\$13,331.06	\$24,729.11		\$24,729.11
THOMAS	11,985	8.88	72.54	5.38	\$30,222.46	\$18,318.53	\$48,541.00		\$48,541.00
TITABAWASSEE	9,726	7.21	63.22	4.69	\$24,525.96	\$15,964.95	\$40,490.92	\$6,971.20	\$33,519.72
ZILWAUKEE	67	0.05	2.92	0.22	\$168.95	\$737.39	\$906.34		\$906.34

As of 12-31-11

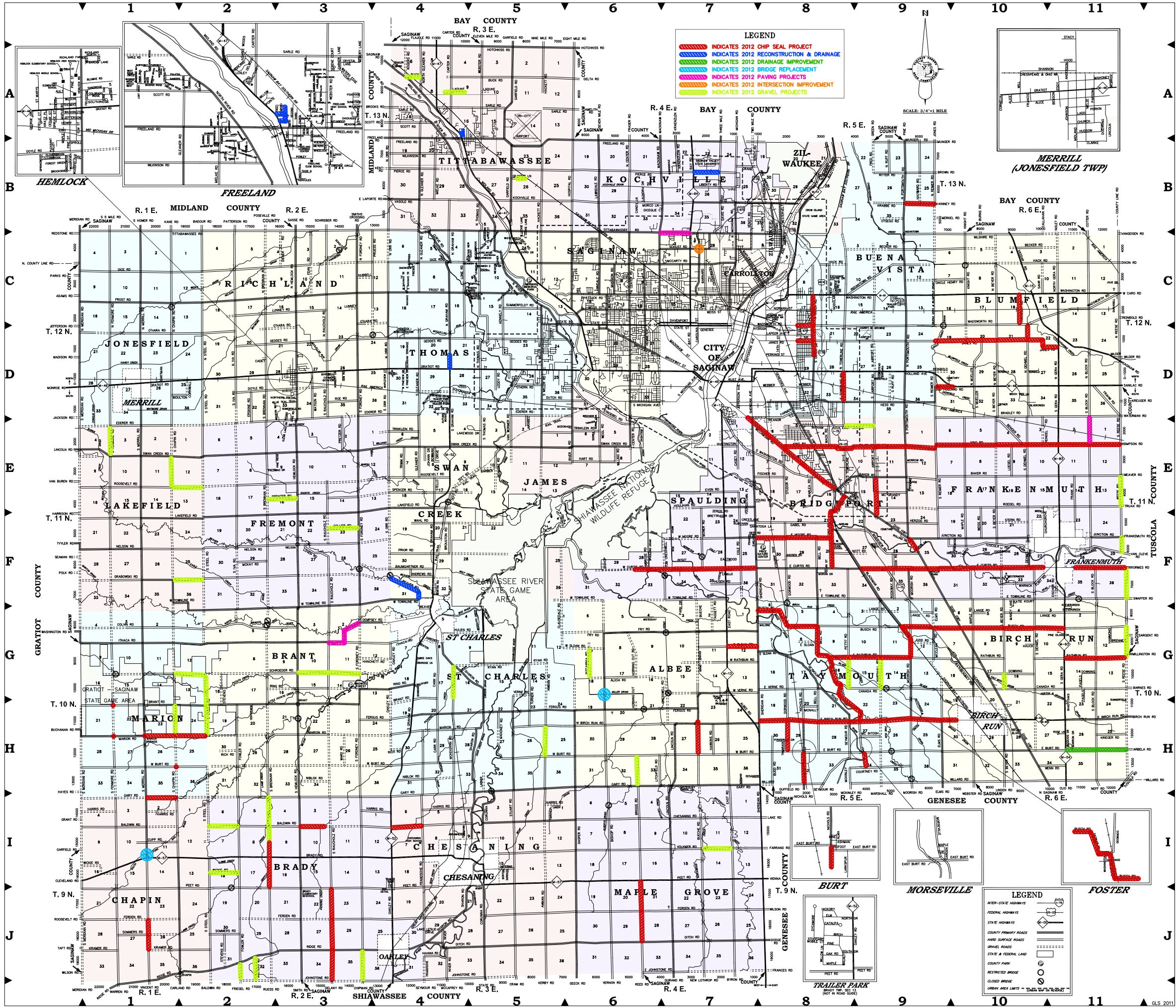
TOTALS	134,988	100.00	1,347.95	100.00	\$340,397.97	\$340,397.97	\$680,795.94	\$75,843.89	\$604,952.05
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LEGEND

- ▬ INDICATES 2012 CHIP SEAL PROJECT
- ▬ INDICATES 2012 RECONSTRUCTION & DRAINAGE
- ▬ INDICATES 2012 DRAINAGE IMPROVEMENT
- ▬ INDICATES 2012 BRIDGE REPLACEMENT
- ▬ INDICATES 2012 PAVING PROJECTS
- ▬ INDICATES 2012 INTERSECTION IMPROVEMENT
- ▬ INDICATES 2012 GRAVEL PROJECTS

LEGEND

- INTER-STATE HIGHWAYS
- FEDERAL HIGHWAYS
- STATE HIGHWAYS
- COUNTY PRIMARY ROADS
- HARD SURFACE ROADS
- GRAVEL ROADS
- STATE & FEDERAL LAND
- COUNTY PARK
- RESTRICTED BRIDGE
- CLOSED BRIDGE
- URBAN AREA LIMITS



PRIMARY ROAD MAINTENANCE BY TOWNSHIP

Description	ALBEE	BIRCH RUN	BLUMFIELD	BRADY	BRANT	BRIDGEPORT
100 - DUST CONTROL	0.00	0.00	0.00	0.00	0.00	0.00
104 - SEAL COAT	788.81	126,562.12	23,962.64	296.64	0.00	342,903.41
104S-SWEEPING - CHIPSEAL	0.00	2,694.24	404.16	206.72	0.00	18,233.36
105 - CRACK SEAL	37,258.22	0.00	0.00	18,969.60	8,829.24	4,523.48
109 - SURFACE MAINTENANCE	844.95	0.00	0.00	0.00	227.22	515.15
109A - SURF. MAINT. - ASPHALT	0.00	0.00	0.00	0.00	0.00	2,154.30
109C - SURF. MAINT. - COLD PATCH	5,071.92	869.52	0.00	567.34	8,032.95	3,378.08
109G - SURF. MAINT. - GRAVEL	0.00	0.00	0.00	0.00	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	12,953.18	1,071.37	0.00	7,895.36	9,197.96	5,805.87
119 - SHOULDER MAINTENANCE	11,002.64	26,186.36	0.00	6,494.47	10,317.71	17,638.22
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	19,315.55	36,366.91	0.00	1,476.18	9,415.90	15,793.64
122 - DRAINAGE & BACKSLOPE	5,636.07	906.84	0.00	4,065.35	6,505.71	19,936.70
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	0.00	213.46	0.00	468.00	1,500.82	1,041.71
126 - GRASS & WEED CONTROL	3,538.70	15,349.00	5,325.60	2,558.50	3,696.26	5,333.50
127 - DITCH-SHRUB REMOVAL	0.00	0.00	152.78	0.00	0.00	3,778.42
128 - CULVERT MAINTENANCE	0.00	0.00	0.00	0.00	0.00	14,675.81
130 - GUARD RAIL POSTS	0.00	1,023.15	0.00	0.00	0.00	8,163.52
132 - SWEEPING	561.45	1,269.06	0.00	0.00	224.58	9,624.59
134 - TRAFFIC CONTROL	0.00	250.62	0.00	0.00	0.00	2,670.04
139 - OTHER ROUTINE MAINTENANCE	216.30	0.00	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	13,046.56	20,480.22	2,011.67	10,498.54	11,769.77	21,295.99
149 - OTHER WINTER MAINT.	1,293.43	5,030.36	2,463.68	302.82	643.91	2,280.40
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	2,393.72
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	2,646.00	685.92	2,211.92	18.25	0.00	5,218.17
163 - LINE STRIPING	12,426.49	10,451.74	0.00	2,926.79	7,543.33	20,551.02
165 - NORMAL SIGN MAINTENANCE	6,256.76	3,460.29	0.00	762.85	6,844.28	4,935.54
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	132,857.03	252,871.18	36,532.45	57,507.41	84,749.64	532,844.64

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PRIMARY ROAD MAINTENANCE BY TOWNSHIP

Description	BUENA VISTA	CARROLLTON	CHAPIN	CHESANING	FRANKENMUTH	FREMONT
100 - DUST CONTROL	0.00	0.00	0.00	0.00	0.00	0.00
104 - SEAL COAT	75,570.92	0.00	0.00	0.00	111,749.05	0.00
104S-SWEEPING - CHIPSEAL	3,908.63	0.00	0.00	0.00	3,596.64	0.00
105 - CRACK SEAL	0.00	0.00	13,047.00	28,939.98	0.00	0.00
109 - SURFACE MAINTENANCE	0.00	1,142.64	0.00	0.00	0.00	0.00
109A - SURF. MAINT. - ASPHALT	0.00	476.80	0.00	181.73	0.00	1,000.00
109C - SURF. MAINT. - COLD PATCH	3,223.24	12,013.46	0.00	1,804.66	0.00	490.90
109G - SURF. MAINT. - GRAVEL	0.00	742.72	0.00	0.00	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	6,142.52	1,153.46	18,678.38	13,691.52	713.59	3,556.07
119 - SHOULDER MAINTENANCE	5,810.48	13,159.86	6,039.73	8,162.50	5,310.56	7,706.17
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	10,068.44	6,501.28	0.00	4,888.67	4,339.40	575.00
122 - DRAINAGE & BACKSLOPE	2,424.18	42,137.20	2,423.31	31,119.04	8,917.28	2,415.42
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	0.00	213.46	0.00	2,522.60	60.00	153.00
126 - GRASS & WEED CONTROL	5,549.20	5,856.89	1,245.70	4,098.29	4,923.00	10,415.76
127 - DITCH-SHRUB REMOVAL	464.76	387.30	0.00	0.00	849.92	0.00
128 - CULVERT MAINTENANCE	136.48	0.00	0.00	0.00	0.00	0.00
130 - GUARD RAIL POSTS	1,571.93	0.00	0.00	2,160.65	0.00	0.00
132 - SWEEPING	5,109.20	3,031.83	224.58	336.87	602.49	331.82
134 - TRAFFIC CONTROL	823.28	1,102.71	0.00	453.25	483.00	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	139.92	0.00
141 - WINTER MAINT. (SNOW & ICE)	28,601.47	11,908.21	2,940.24	11,365.93	14,933.13	11,164.88
149 - OTHER WINTER MAINT.	6,790.95	275.56	218.12	505.54	2,887.32	964.76
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	4,774.27	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	4,362.09	3,276.12	0.00	1,344.00	0.00	0.00
163 - LINE STRIPING	12,186.47	5,814.98	889.20	6,081.09	8,502.46	12,173.69
165 - NORMAL SIGN MAINTENANCE	1,619.56	535.54	0.00	285.96	2,048.05	413.04
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	174,363.80	109,730.02	45,706.26	117,942.28	174,830.08	51,360.51

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PRIMARY ROAD MAINTENANCE BY TOWNSHIP

Description	JAMES	JONESFIELD	KOCHVILLE	LAKEFIELD	MAPLE GROVE	MARION
100 - DUST CONTROL	0.00	0.00	0.00	0.00	0.00	0.00
104 - SEAL COAT	0.00	0.00	2,317.64	0.00	2,693.27	0.00
104S-SWEEPING - CHIPSEAL	0.00	0.00	0.00	0.00	567.04	112.29
105 - CRACK SEAL	0.00	0.00	0.00	0.00	33,401.52	7,245.00
109 - SURFACE MAINTENANCE	0.00	1,115.20	0.00	0.00	0.00	0.00
109A - SURF. MAINT. - ASPHALT	0.00	0.00	0.00	844.40	161.54	0.00
109C - SURF. MAINT. - COLD PATCH	288.12	648.90	3,986.72	1,366.60	1,719.93	2,579.01
109G - SURF. MAINT. - GRAVEL	0.00	0.00	742.72	0.00	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	704.20	13,380.47	2,318.10	2,122.77	14,971.11	13,750.41
119 - SHOULDER MAINTENANCE	11,423.74	3,828.24	13,544.36	9,940.82	15,179.60	8,112.45
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	804.48	0.00	8,717.11	291.62	1,338.58	5,462.55
122 - DRAINAGE & BACKSLOPE	6,493.97	0.00	22,385.88	0.00	4,315.48	8,246.61
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	777.85	0.00	345.00	119.70	0.00	303.75
126 - GRASS & WEED CONTROL	700.16	3,044.00	10,804.60	5,976.56	3,329.50	2,053.80
127 - DITCH-SHRUB REMOVAL	0.00	0.00	3,522.50	0.00	0.00	0.00
128 - CULVERT MAINTENANCE	277.50	0.00	0.00	0.00	0.00	0.00
130 - GUARD RAIL POSTS	0.00	0.00	524.03	0.00	0.00	0.00
132 - SWEEPING	280.73	112.29	2,021.22	336.87	505.31	224.58
134 - TRAFFIC CONTROL	0.00	0.00	2,274.96	0.00	0.00	1,091.18
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	86.52	87.92
141 - WINTER MAINT. (SNOW & ICE)	10,021.66	10,803.83	10,235.24	10,644.05	14,608.57	9,353.67
149 - OTHER WINTER MAINT.	945.54	351.68	920.36	668.10	1,261.64	999.53
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	300.63	210.71	7,361.96	0.00	0.00	80.10
163 - LINE STRIPING	3,555.23	6,406.32	8,142.62	6,430.27	6,911.98	9,001.90
165 - NORMAL SIGN MAINTENANCE	367.14	619.56	3,506.25	206.52	217.19	178.16
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	36,940.95	40,521.20	103,671.27	38,948.28	101,268.78	68,882.91

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PRIMARY ROAD MAINTENANCE BY TOWNSHIP

Description	RICHLAND	SAGINAW	ST. CHARLES	SPAULDING	SWAN CREEK	TAYMOUTH
100 - DUST CONTROL	0.00	0.00	0.00	0.00	0.00	0.00
104 - SEAL COAT	0.00	0.00	0.00	43,950.34	0.00	266,629.74
104S-SWEEPING - CHIPSEAL	0.00	0.00	0.00	2,423.44	0.00	11,875.91
105 - CRACK SEAL	0.00	0.00	34,642.14	0.00	0.00	2,136.62
109 - SURFACE MAINTENANCE	0.00	0.00	940.90	0.00	409.02	0.00
109A - SURF. MAINT. - ASPHALT	0.00	1,185.00	0.00	1,491.12	0.00	0.00
109C - SURF. MAINT. - COLD PATCH	1,066.60	71,220.14	1,997.32	0.00	0.00	996.54
109G - SURF. MAINT. - GRAVEL	0.00	0.00	684.56	0.00	0.00	0.00
109H - SURF. MAINT. - HOT PATCH	0.00	0.00	15,727.46	204.27	0.00	14,303.90
119 - SHOULDER MAINTENANCE	10,830.58	27,457.13	12,512.47	3,474.50	3,345.42	31,309.40
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	75.56	12,460.69	4,164.60	1,712.44	0.00	3,352.20
122 - DRAINAGE & BACKSLOPE	401.10	26,501.26	9,532.96	12,617.42	272.96	16,877.88
123 - GUARDRAIL SPRAYING	0.00	173.04	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	0.00	61.00	182.97	273.46	0.00	508.78
126 - GRASS & WEED CONTROL	5,327.00	9,893.00	1,636.20	3,667.42	2,283.00	10,559.20
127 - DITCH-SHRUB REMOVAL	0.00	10,379.64	0.00	0.00	0.00	0.00
128 - CULVERT MAINTENANCE	0.00	61.68	0.00	0.00	465.44	0.00
130 - GUARD RAIL POSTS	0.00	4,022.38	0.00	54.40	0.00	0.00
132 - SWEEPING	1,740.50	19,875.54	168.44	551.38	168.43	1,421.71
134 - TRAFFIC CONTROL	0.00	1,802.44	729.24	1,750.92	62.04	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	12,777.50	69,351.38	8,023.51	8,846.14	5,634.13	20,792.96
149 - OTHER WINTER MAINT.	173.04	14,850.41	599.82	86.52	733.52	3,255.52
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	3,565.43	17,105.50	1,275.75	127.50	163.76	1,217.38
163 - LINE STRIPING	9,260.43	30,022.37	7,913.83	5,242.03	3,247.06	14,624.63
165 - NORMAL SIGN MAINTENANCE	4,843.26	6,754.79	6,239.81	176.88	89.08	1,794.42
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	50,061.00	323,177.39	106,971.98	86,650.18	16,873.86	401,656.79

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PRIMARY ROAD MAINTENANCE BY TOWNSHIP

Description	THOMAS	TITTABAWASSEE	ZILWAUKEE	ALL TOWNSHIPS
100 - DUST CONTROL	0.00	0.00	0.00	0.00
104 - SEAL COAT	5,619.45	0.00	0.00	1,003,044.03
104S-SWEEPING - CHIPSEAL	844.37	0.00	0.00	44,866.80
105 - CRACK SEAL	10,690.86	0.00	0.00	199,683.66
109 - SURFACE MAINTENANCE	0.00	331.48	0.00	5,526.56
109A - SURF. MAINT. - ASPHALT	0.00	0.00	0.00	7,494.89
109C - SURF. MAINT. - COLD PATCH	299.45	12,986.11	0.00	134,607.51
109G - SURF. MAINT. - GRAVEL	0.00	684.56	0.00	2,854.56
109H - SURF. MAINT. - HOT PATCH	0.00	916.90	0.00	159,258.87
119 - SHOULDER MAINTENANCE	13,103.42	26,787.68	0.00	308,678.51
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	18,141.72	4,539.42	0.00	169,801.94
122 - DRAINAGE & BACKSLOPE	7,261.57	26,686.26	9,164.89	277,245.34
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	173.04
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	775.12	103.75	0.00	9,624.43
126 - GRASS & WEED CONTROL	7,427.48	17,372.04	0.00	151,964.36
127 - DITCH-SHRUB REMOVAL	774.60	4,879.98	619.68	25,809.58
128 - CULVERT MAINTENANCE	297.68	0.00	0.00	15,914.59
130 - GUARD RAIL POSTS	12,494.09	1,205.00	0.00	31,219.15
132 - SWEEPING	1,235.19	1,291.34	842.17	52,092.17
134 - TRAFFIC CONTROL	0.00	2,249.74	709.56	16,452.98
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	530.66
141 - WINTER MAINT. (SNOW & ICE)	15,842.64	26,524.27	0.00	393,476.16
149 - OTHER WINTER MAINT.	1,244.08	4,372.48	86.52	54,205.61
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	7,167.99
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	930.24	4,482.54	315.60	56,899.57
163 - LINE STRIPING	13,465.54	13,627.89	2,235.17	239,634.53
165 - NORMAL SIGN MAINTENANCE	2,706.85	2,187.73	2,741.35	59,790.86
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00
TOTAL PRIMARY MAINTENANCE:	113,154.35	151,229.17	16,714.94	3,428,018.35

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LOCAL ROAD MAINTENANCE BY TOWNSHIP

Description	ALBEE	BIRCH RUN	BLUMFIELD	BRADY	BRANT	BRIDGEPORT
100 - DUST CONTROL	9,966.95	2,187.19	5,081.67	11,273.98	32,058.40	2,685.37
104 - SEAL COAT	56,391.74	3,015.81	70,678.85	66,863.34	0.00	31,076.68
104S-SWEEPING - CHIPSEAL	673.74	271.84	1,363.00	6,918.81	0.00	3,304.71
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	0.00	0.00	0.00	844.95	0.00	0.00
109A - SURF. MAINT. - ASPHALT	0.00	1,024.65	392.72	0.00	0.00	0.00
109C - SURF. MAINT. - COLD PATCH	11,524.80	32,553.36	2,310.73	6,628.79	747.06	21,995.40
109G - SURF. MAINT. - GRAVEL	16,268.70	6,867.12	14,462.40	24,904.26	62,428.83	2,599.52
109H - SURF. MAINT. - HOT PATCH	30,505.30	16,588.78	12,565.45	10,439.55	10,111.80	19,846.24
119 - SHOULDER MAINTENANCE	986.85	15,443.40	1,511.40	10,747.28	0.00	8,485.82
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	642.24	50,539.24	1,525.21	5,171.89	17,135.23	46,450.40
122 - DRAINAGE & BACKSLOPE	19,530.04	11,998.85	678.92	20,201.82	22,473.75	35,043.05
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	2,040.17	2,208.89	213.46	1,521.92	3,371.28	982.85
126 - GRASS & WEED CONTROL	6,772.90	1,385.64	3,406.20	6,891.30	8,185.52	3,941.90
127 - DITCH-SHRUB REMOVAL	0.00	1,229.28	4,615.50	0.00	0.00	8,622.06
128 - CULVERT MAINTENANCE	0.00	0.00	0.00	0.00	0.00	57,358.40
130 - GUARD RAIL POSTS	0.00	2,095.97	8,944.07	15.00	0.00	1,571.93
132 - SWEEPING	336.87	1,235.20	449.16	505.30	337.28	8,253.30
134 - TRAFFIC CONTROL	0.00	0.00	201.20	0.00	191.28	292.56
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	6,713.81	9,186.26	4,969.11	5,098.97	8,057.17	4,984.35
149 - OTHER WINTER MAINT.	0.00	0.00	0.00	0.00	0.00	264.08
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	3,991.02	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	0.00	918.29	1,943.08	197.35	0.00	2,766.06
163 - LINE STRIPING	0.00	0.00	0.00	0.00	80.34	859.64
165 - NORMAL SIGN MAINTENANCE	14,774.46	3,350.73	4,991.36	664.97	17,042.45	3,444.53
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	177,128.57	162,100.50	140,303.49	178,889.48	186,211.41	264,828.85

****NOTE: These Township figures do not include items such as salt, cold patch, signs, brush spraying, guardrail spraying, cattail spraying and some other misc. items.**

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LOCAL ROAD MAINTENANCE BY TOWNSHIP

Description	BUENA VISTA	CARROLLTON	CHAPIN	CHESANING	FRANKENMUTH	FREMONT
100 - DUST CONTROL	1,893.05	2,204.81	12,423.15	2,349.40	8,206.05	23,470.60
104 - SEAL COAT	6,076.91	0.00	13,985.55	16,663.70	0.00	5,847.96
104S-SWEEPING - CHIPSEAL	2,922.68	336.87	323.41	1,266.39	0.00	254.53
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
109A - SURF. MAINT. - ASPHALT	4,300.12	0.00	0.00	0.00	2,725.75	0.00
109C - SURF. MAINT. - COLD PATCH	35,883.95	6,770.30	4,847.74	474.00	5,620.19	9,098.64
109G - SURF. MAINT. - GRAVEL	17,898.52	9,397.08	19,502.32	3,894.71	7,647.56	25,101.49
109H - SURF. MAINT. - HOT PATCH	50,008.82	5,325.32	6,549.92	12,557.73	15,548.65	26,278.39
119 - SHOULDER MAINTENANCE	781.34	1,775.33	0.00	1,895.73	860.29	296.25
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	15,571.30	6,684.02	3,863.01	3,099.44	11,291.94	989.26
122 - DRAINAGE & BACKSLOPE	12,149.35	8,650.62	742.40	14,900.70	5,694.88	15,328.65
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	0.00	0.00	196.66	931.20	0.00	1,645.03
126 - GRASS & WEED CONTROL	6,570.64	760.80	7,039.50	3,500.60	11,372.40	10,654.00
127 - DITCH-SHRUB REMOVAL	14,611.45	8,673.42	0.00	0.00	8,426.02	0.00
128 - CULVERT MAINTENANCE	19,882.64	0.00	0.00	0.00	0.00	0.00
130 - GUARD RAIL POSTS	2,336.92	950.30	557.30	500.60	4,715.96	2,270.65
132 - SWEEPING	1,347.49	2,975.69	224.58	56.14	898.32	280.73
134 - TRAFFIC CONTROL	0.00	0.00	0.00	0.00	0.00	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	7,294.10	2,875.51	5,202.98	3,561.55	7,808.51	5,815.96
149 - OTHER WINTER MAINT.	0.00	0.00	0.00	0.00	0.00	529.36
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	2,229.62	2,355.27	0.00	1,024.19	768.40	0.00
163 - LINE STRIPING	573.05	288.64	0.00	279.27	0.00	0.00
165 - NORMAL SIGN MAINTENANCE	3,135.82	2,148.45	1,525.98	892.23	2,338.01	2,106.20
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	205,467.77	62,172.43	76,984.50	67,847.58	93,922.93	129,967.70

****NOTE: These Township figures do not include items such as salt, cold patch, signs, brush spraying, guardrail spraying, cattail spray-**

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LOCAL ROAD MAINTENANCE BY TOWNSHIP

Description	JAMES	JONESFIELD	KOCHVILLE	LAKEFIELD	MAPLE GROVE	MARION
100 - DUST CONTROL	180.18	271.85	193.05	24,987.10	1,920.19	16,701.73
104 - SEAL COAT	0.00	0.00	69,832.74	33,699.87	35,797.12	43,524.41
104S-SWEEPING - CHIPSEAL	0.00	449.16	2,405.71	1,497.27	1,353.07	1,771.68
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
109A - SURF. MAINT. - ASPHALT	0.00	0.00	1,818.72	0.00	0.00	0.00
109C - SURF. MAINT. - COLD PATCH	14,819.84	4,029.48	866.72	15,837.18	5,268.33	1,423.16
109G - SURF. MAINT. - GRAVEL	5,782.38	4,620.78	3,032.48	34,782.63	6,885.49	34,114.98
109H - SURF. MAINT. - HOT PATCH	12,944.46	23,569.79	42,475.48	11,653.41	18,156.47	12,780.47
119 - SHOULDER MAINTENANCE	465.44	0.00	3,049.20	479.12	3,287.86	793.75
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	2,251.43	9,442.22	769.62	3,121.37	710.40	11,352.47
122 - DRAINAGE & BACKSLOPE	7,023.55	5,917.90	4,146.16	13,307.29	19,870.21	24,039.14
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	119.70	706.16	345.00	239.40	1,586.21	2,336.09
126 - GRASS & WEED CONTROL	2,283.00	3,044.00	0.00	6,849.00	4,946.50	3,318.40
127 - DITCH-SHRUB REMOVAL	0.00	0.00	5,431.70	0.00	0.00	0.00
128 - CULVERT MAINTENANCE	2,770.56	397.84	763.90	0.00	0.00	0.00
130 - GUARD RAIL POSTS	2,095.97	10,926.98	0.00	0.00	0.00	0.00
132 - SWEEPING	56.14	842.18	1,459.98	729.88	673.74	561.45
134 - TRAFFIC CONTROL	0.00	0.00	0.00	0.00	573.50	59.18
139 - OTHER ROUTINE MAINTENANCE	0.00	310.72	0.00	0.00	0.00	0.00
141 - WINTER MAINT. (SNOW & ICE)	4,827.84	4,171.94	3,622.72	6,873.38	5,563.73	6,324.11
149 - OTHER WINTER MAINT.	0.00	175.84	0.00	175.84	0.00	0.00
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	308.96	3,065.65	2,117.68	0.00	0.00	0.00
163 - LINE STRIPING	0.00	161.16	1,254.49	0.00	0.00	0.00
165 - NORMAL SIGN MAINTENANCE	1,986.72	1,173.65	1,654.54	1,525.21	1,288.13	10,551.05
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	57,916.17	73,277.30	145,239.89	155,757.95	107,880.95	169,652.07

****NOTE: These Township figures do not include items such as salt, cold patch, signs, brush spraying, guardrail spraying, cattail**

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LOCAL ROAD MAINTENANCE BY TOWNSHIP

Description	RICHLAND	SAGINAW	ST. CHARLES	SPAULDING	SWAN CREEK	TAYMOUTH
100 - DUST CONTROL	11,411.29	103.09	3,961.51	4,546.62	2,015.31	7,862.97
104 - SEAL COAT	29,233.36	0.00	53,483.46	0.00	30,389.62	50,827.69
104S-SWEEPING - CHIPSEAL	1,638.51	8,084.63	2,640.88	0.00	1,408.48	2,616.48
105 - CRACK SEAL	0.00	0.00	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	0.00	0.00	0.00	19.48	0.00	0.00
109A - SURF. MAINT. - ASPHALT	1,110.00	6,213.50	0.00	337.70	0.00	2,510.15
109C - SURF. MAINT. - COLD PATCH	14,636.49	34,809.42	2,876.28	6,104.96	5,070.02	9,347.80
109G - SURF. MAINT. - GRAVEL	19,179.47	0.00	22,017.74	6,684.48	12,063.22	28,025.56
109H - SURF. MAINT. - HOT PATCH	31,362.55	34,375.14	13,308.21	11,983.79	28,493.15	13,521.03
119 - SHOULDER MAINTENANCE	1,974.66	1,249.25	0.00	1,669.30	5,190.28	10,568.39
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	2,982.47	10,889.75	14,840.59	6,072.44	4,742.39	3,080.77
122 - DRAINAGE & BACKSLOPE	33,671.46	56,057.70	15,073.56	15,540.40	6,582.10	13,772.63
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	993.75	198.78	452.46	468.42	547.76	3,121.11
126 - GRASS & WEED CONTROL	10,654.00	0.00	5,174.80	2,282.40	2,397.20	8,572.52
127 - DITCH-SHRUB REMOVAL	0.00	3,945.11	0.00	0.00	0.00	0.00
128 - CULVERT MAINTENANCE	1,634.48	3,841.27	0.00	0.00	36.66	0.00
130 - GUARD RAIL POSTS	10,267.30	3,558.20	0.00	3,954.44	8,173.21	2,162.34
132 - SWEEPING	1,403.63	69,948.39	393.02	842.17	898.31	617.59
134 - TRAFFIC CONTROL	0.00	0.00	442.32	999.29	0.00	0.00
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	95.62
141 - WINTER MAINT. (SNOW & ICE)	5,375.03	22,780.99	3,870.87	4,111.68	3,041.33	9,841.40
149 - OTHER WINTER MAINT.	175.84	0.00	0.00	0.00	0.00	0.00
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	3,385.38	3,453.89	612.42	89.63	0.00	1,094.46
163 - LINE STRIPING	360.67	608.49	151.72	0.00	0.00	235.58
165 - NORMAL SIGN MAINTENANCE	6,146.46	6,076.81	11,649.97	2,575.60	1,356.78	2,224.01
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	187,596.80	266,194.41	150,949.81	68,282.80	112,405.82	170,098.10

****NOTE: These Township figures do not include items such as salt, cold patch, signs, brush spraying, guardrail spraying, cattail spray-**

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LOCAL ROAD MAINTENANCE BY TOWNSHIP

Description	THOMAS	TITTABAWASSEE	ZILWAUKEE	ALL TOWNSHIPS
100 - DUST CONTROL	1,862.08	3,139.67	0.00	192,957.26
104 - SEAL COAT	62,828.24	55,071.33	0.00	735,288.38
104S-SWEEPING - CHIPSEAL	2,398.71	2,570.88	0.00	46,471.44
105 - CRACK SEAL	0.00	0.00	0.00	0.00
109 - SURFACE MAINTENANCE	1,053.54	0.00	0.00	1,917.97
109A - SURF. MAINT. - ASPHALT	1,110.00	932.80	0.00	22,476.11
109C - SURF. MAINT. - COLD PATCH	25,246.74	6,335.06	0.00	285,126.44
109G - SURF. MAINT. - GRAVEL	7,521.10	21,979.13	0.00	417,661.95
109H - SURF. MAINT. - HOT PATCH	37,566.86	36,342.96	15,478.68	560,338.40
119 - SHOULDER MAINTENANCE	2,592.06	3,872.13	72.00	78,047.13
120 - BRUSH SPRAYING	0.00	0.00	0.00	0.00
121 - TREE & SHRUB REMOVAL	15,480.12	25,019.20	0.00	273,718.42
122 - DRAINAGE & BACKSLOPE	22,832.08	87,910.86	2,024.23	495,162.30
123 - GUARDRAIL SPRAYING	0.00	0.00	0.00	0.00
124 - ROADSIDE CLEANUP	0.00	0.00	0.00	0.00
125 - SEEDING & MULCHING	565.87	1,894.53	0.00	26,686.70
126 - GRASS & WEED CONTROL	10,593.16	8,369.00	1,141.50	140,106.88
127 - DITCH-SHRUB REMOVAL	0.00	7,823.46	5,413.64	68,791.64
128 - CULVERT MAINTENANCE	3,577.80	0.00	0.00	90,263.55
130 - GUARD RAIL POSTS	2,733.67	0.00	0.00	67,830.81
132 - SWEEPING	9,196.75	10,386.82	0.00	114,910.11
134 - TRAFFIC CONTROL	0.00	93.06	0.00	2,852.39
139 - OTHER ROUTINE MAINTENANCE	0.00	0.00	0.00	406.34
141 - WINTER MAINT. (SNOW & ICE)	5,840.33	7,557.36	0.00	165,370.99
149 - OTHER WINTER MAINT.	0.00	0.00	0.00	1,320.96
151 - BRIDGE MAINTENANCE	0.00	0.00	0.00	3,991.02
152 - PAINTING BRIDGES	0.00	0.00	0.00	0.00
158 - BRIDGE SLOPE REPAIRS	0.00	0.00	0.00	0.00
159 - OTHER BRIDGE MAINTENANCE	0.00	0.00	0.00	0.00
161 - TRAFFIC SIGNAL MAINTENANCE	0.00	0.00	0.00	0.00
162 - PAVEMENT MARKINGS	969.17	2,124.99	0.00	29,424.49
163 - LINE STRIPING	548.81	574.25	0.00	5,976.11
165 - NORMAL SIGN MAINTENANCE	2,649.66	2,171.50	958.38	110,403.66
168 - CONSUMERS ENERGY BILLS	0.00	0.00	0.00	0.00
169 - OTHER SIGN MAINTENANCE	0.00	0.00	0.00	0.00
46600 000 - MISC PRIMARY WORK	0.00	0.00	0.00	0.00
TOTAL LOCAL MAINT.	217,166.75	284,168.99	25,088.43	3,937,501.45

****NOTE: These Township figures do not include items such as salt, cold patch, signs, brush spraying, guardrail spraying, cattail spraying and some other misc. items.**

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MISCELLANEOUS MAINTENANCE PROJECTS

Township	Road Name	Road Length	From Location	To Location	Project Type	Account Number	Sub Acct.	Amount (Not incl. Dist.)
Kochville	Center Road	3.97	Tittabawassee Road	Freeland	Pavement Crack Sealing	496CS150	351	\$ 14,040.12
Saginaw	Various Locations	2			Pavement Crack Sealing	496CS200	000	\$ 8,707.80
Thomas	Various Locations	1.8			Pavement Crack Sealing	496CS250	000	\$ 2,594.40
Thomas	Various Locations	1.24			Pavement Crack Sealing	496CS251	000	\$ 5,409.60
Albee	Bishop Road	0.8	Fry Road	Townline Road	Maintenance Limestone	496G0105	171	\$ 10,145.53
Albee	Cresswell Road	0.42	Fergus Road	Birch Run Road	Maintenance Limestone	496G0122	221	\$ 5,619.92
Brady	Fordney Road	1	Johnstone Road	Ridge Road	Maintenance Limestone	496G0404	281	\$ 15,549.96
Brant	Raucholz Road	3.05	Brant Road	Gary Road	Maintenance Limestone	496G0522	311	\$ 43,321.43
Brant	Burt Road	0.99	Hemlock Road	Raucholz Road	Maintenance Limestone	496G0527	031	\$ 14,883.69
Brant	Rich Road	0.62	Fowler Road	West End	Maintenance Limestone	496G0530	051	\$ 9,693.35
Brant	Gary Road	1	Fowler Road	Steel Road	Maintenance Limestone	496G0531	011	\$ 14,435.17
Brant	Niblock Road	1	Hemlock Road	Raucholz Road	Maintenance Limestone	496G0534	021	\$ 13,898.59
Chapin	Meridian Road	0.5	M-57	North 1/2 mile	Maintenance Limestone	496G0916	171	\$ 8,212.57
Fremont	Iva Road	1	Swan Creek Road	Roosevelt Road	Maintenance Limestone	496G1208	251	\$ 14,280.51
Fremont/Lakefield	Steel Road	1	Grabowski Road	Nelson Road	Maintenance Limestone	496G1230	221	\$ 15,022.56
Fremont/Lakefield	Steel Road	1.03	Grabowski Road	Townline Road	Maintenance Limestone	496G1231	221	\$ 14,409.16
Lakefield	Chapin Road	1	Grabowski Road	Nelson Road	Maintenance Limestone	496G1626	141	\$ 14,910.19
Maple Grove/ Shiawassee CRC	Johnstone Road	0.5	Lincoln Road	Bueche Road	Maintenance Limestone	496G1734	031	\$ 12,018.66
Maple Grove/ Shiawassee CRC	Johnstone Road	0.5	Bueche Road	East Road	Maintenance Limestone	496G1735	031	\$ 8,175.66
Marion	Fenmore Road	1.05	Ithaca Road N.	Townline Road	Maintenance Limestone	496G1803	131	\$ 14,887.78
Marion	Chapin Road	1	1/2 mi. S. of Ithaca Road	to the North 1 mile	Maintenance Limestone	496G1812	151	\$ 14,804.54
Saginaw	Bramble Road	0.18	Hensler Road	Baywood Road	Chip Seal & Fog Seal	496S2010	091	\$ 2,203.11
Richland	Orr Road	1.49	Ederer Road	Gratiot Road	Double Chip Seal	496S2530	251	\$ 113,681.78
								\$ 390,906.08



TOWNSHIP PARTICIPATION IN CONSTRUCTION & MAINTENANCE WORK

Description of Work	Township Cost Primary	Township Cost Local	Chargeable Against Rd. Comm. Allocation to Twp.
Roadside Drainage Construction or Reconstruction	50% of Matl. Costs	65% of Total Costs (Until Allocations are exhausted)	Yes
Cross Culvert Replacement (42" or smaller)	None	65% of All Matl., Labor & Equipment Usage (Until Allocations are exhausted)	Yes
Cross Culvert Replacement (48" or Larger)	50% of All Culvert Material	50% of All Matl., Labor & Equipment Usage	No
Bridge Replacement	50% of All Matl. Used (Unless Federal & State funds are being used)	50% of All Matl., Labor & Equipment Usage (Unless Federal & State funds are being used; then 50% of all unfunded costs)	No
Bituminous Resurface	None. Scheduling is determined by availability of Road Comm. Primary funds & County-wide need. Scheduling can be advanced if Twps. participate in cost.	65% of Total Cost (Until Allocations are exhausted).	Yes
Gravel Resurface (Maintenance)	None	50% of All Materials for first Two (2) Miles.	No
Extended Gravel Maintenance	None	50% for Anything Over Two (2) Miles. (Until Allocations are exhausted)	Yes
Gravel Resurface (Construction)	None	65% of Total Costs (Until Allocations are exhausted)	Yes
Brine	None	1/3 Total Cost up to Two (2) Applications	No
Crack Sealing	None	65% of Total Costs (Until Allocations are exhausted)	Yes
Chip & Seal	None	65% of Total Costs (Until Allocations are exhausted)	Yes
Maintenance Gravel of Township Line Roads	None	25% Each Township 50% SCRC (Material Costs)	No
County Line Paving Project	None	25% Township 25% SCRC 50% Other County	No

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TOWNSHIP CONTRIBUTIONS

Township	Township Contributions
Albee	\$ 41,131.00
Birch Run	\$ 77,989.00
Blumfield	\$ 78,539.00
Brady	\$ 135,841.00
Brant	\$ 55,078.00
Bridgeport	\$ 28,107.00
Buena Vista	\$ 21,339.00
Carrollton	\$ 16,425.00
Chapin	\$ 63,289.00
Chesaning	\$ 13,111.00
Frankenmuth	\$ 274,233.00
Fremont	\$ 34,666.00
James	\$ 2,570.00
Jonesfield	\$ 845.00
Kochville	\$ 500,328.00
Lakefield	\$ 79,851.00
Maple Grove	\$ 48,304.00
Marion	\$ 101,786.00
Richland	\$ 55,920.00
Saginaw	\$ 73,605.00
St. Charles	\$ 53,899.00
Spaulding	\$ 8,652.00
Swan Creek	\$ 156,485.00
Taymouth	\$ 82,431.00
Thomas	\$ 94,954.00
Tittabawassee	\$ 192,339.00
Zilwaukee	\$ -
TOTAL:	\$ 2,291,717.00

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STATEMENT OF REVENUES & EXPENDITURES

	Primary Road Fund	Local Road Fund	Road Comm. Fund	Total
REVENUES				
Michigan Transportation Fund	\$ 8,302,229	\$ 4,122,224	\$	12,424,453
Optional Transfer	\$ (1,500,000)	\$ 1,500,000	\$	-
Critical Bridge Fund (State & Federal)	\$ 1,461,922		\$	1,461,922
Other State Revenue			\$	-
Rural Primary (D)			\$	-
Federal Revenue (STP)	\$ 1,301,331		\$	1,301,331
Transportation & System Preservation	\$ 39,342		\$	39,342
High Risk Rural			\$	-
Economic Development (A Funds)	\$ 961,391		\$	961,391
FEMA			\$	-
US Fish & Wildlife			\$	-
Gain on Disposal of Equipment	\$ 13,082	\$ 16,525	\$ 39,246	\$ 68,853
City/Village Contributions			\$ 27,896	\$ 27,896
Township Contributions		\$ 2,291,717		\$ 2,291,717
Other Govt. Entity Contributions			\$ 21,460	\$ 21,460
Charges for Services	\$ 8,020	\$ 52,129	\$ 20,049	\$ 80,198
Interest and Rents	\$ 3,992	\$ 6,277	\$ 4,658	\$ 14,927
Private/Public Sources, including Subdivisions		\$ 1,108,589	\$ 365,615	\$ 1,474,204
Misc. Revenue	\$ 2,798	\$ 2,798	\$ 165,654	\$ 171,250
Note Proceeds			\$	-
TOTAL REVENUE:	\$ 10,594,107	\$ 9,100,259	\$ 644,578	\$ 20,338,944
EXPENDITURES				
Construction/Capacity Improvements	\$ 1,369,891	\$ 559,500	\$	\$ 1,929,391
Preservation-Structural Improvements	\$ 4,181,785	\$ 2,668,711	\$	\$ 6,850,496
Maintenance	\$ 5,356,500	\$ 6,399,391	\$	\$ 11,755,891
Administrative	\$ 383,237	\$ 338,246	\$	\$ 721,483
Equipment Account	\$ 166,738	\$ 226,649	\$ 11,806	\$ 405,193
Drain Assessments	\$ 32,328	\$ 96,985	\$	\$ 129,313
Debt Principal Payment	\$ 78,374		\$	\$ 78,374
Interest Expense	\$ 41,626		\$	\$ 41,626
Other (Non-Road Related Projects)			\$ 111,065	\$ 111,065
NON-OPERATING EXPENDITURES				
* Net Capital Outlay	\$ 155,864	\$ 95,673	\$ (493,880)	\$ (242,343)
TOTAL EXPENDITURES	\$ 11,766,343	\$ 10,385,155	\$ (371,009)	\$ 21,780,489
Revenues over(under) expenditures:	\$ (1,172,236)	\$ (1,284,896)	\$ 1,015,587	\$ (1,441,545)
FUND BALANCE:	\$ 844,360	\$ 1,886,010	\$ 3,368,229	\$ 6,098,599

*Net Capital Outlay - Expenditures less depreciation and depletion.



BALANCE SHEET

ASSETS

<u>General Operating Fund</u>		
Cash.....	\$	113,229
Investments.....	\$	3,664,048
Accounts Receivable (Includes MTF, Townships, Interest, etc.).....	\$	2,144,253
<u>Inventories</u>		
Road Materials.....	\$	200,624
Equipment Materials and Parts.....	\$	77,147
<u>Other</u>		
Prepaid Expenses.....	\$	136,977
Salt.....	\$	307,644
Total General Operating Assets.....	\$	6,643,922
<u>Capital Asset Account Group</u>		
Land.....	\$	558,635
Land Improvements.....	\$	31,460
Depletable Assets.....	\$	38,094
Buildings.....	\$	551,114
Road Equipment.....	\$	2,494,438
Shop Equipment.....	\$	50,541
Engineering Equipment.....	\$	112,900
Yard & Storage Equipment.....	\$	0
Office Equipment.....	\$	86,051
Infrastructures.....	\$	158,209,737
Net Fixed Assets.....	\$	162,132,970
TOTAL ASSETS.....	\$	168,776,892

LIABILITIES & FUND BALANCE

<u>General Operating Fund</u>		
Accounts Payable.....	\$	150,697
Accrued Liability.....	\$	127,849
Deferred Revenue.....	\$	2,526
Advances from Twps.....	\$	2,000
Due to State.....	\$	60,476
Prepaid Permits.....	\$	4,254
Performance Deposits.....	\$	153,274
Accrued MERS Payable.....	\$	44,247
	\$	545,323
<u>Fund Balances</u>		
Primary.....	\$	844,360
Local.....	\$	1,886,010
County.....	\$	3,368,229
Net Fund Balance.....	\$	6,098,599
<u>Capital Asset Account Group</u>		
Plant & Equipment Equity.....		162,132,970
TOTAL LIABILITY & FUND BALANCES.....		168,776,892

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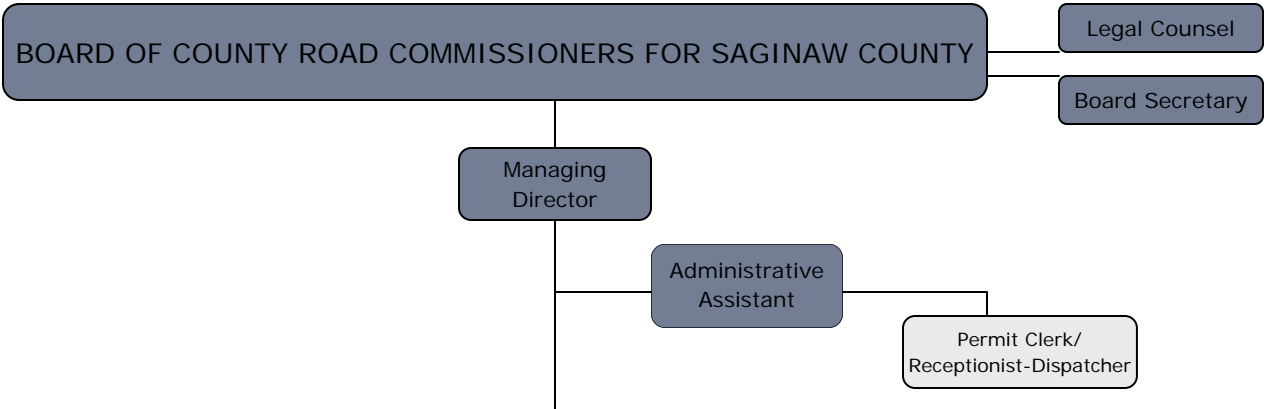
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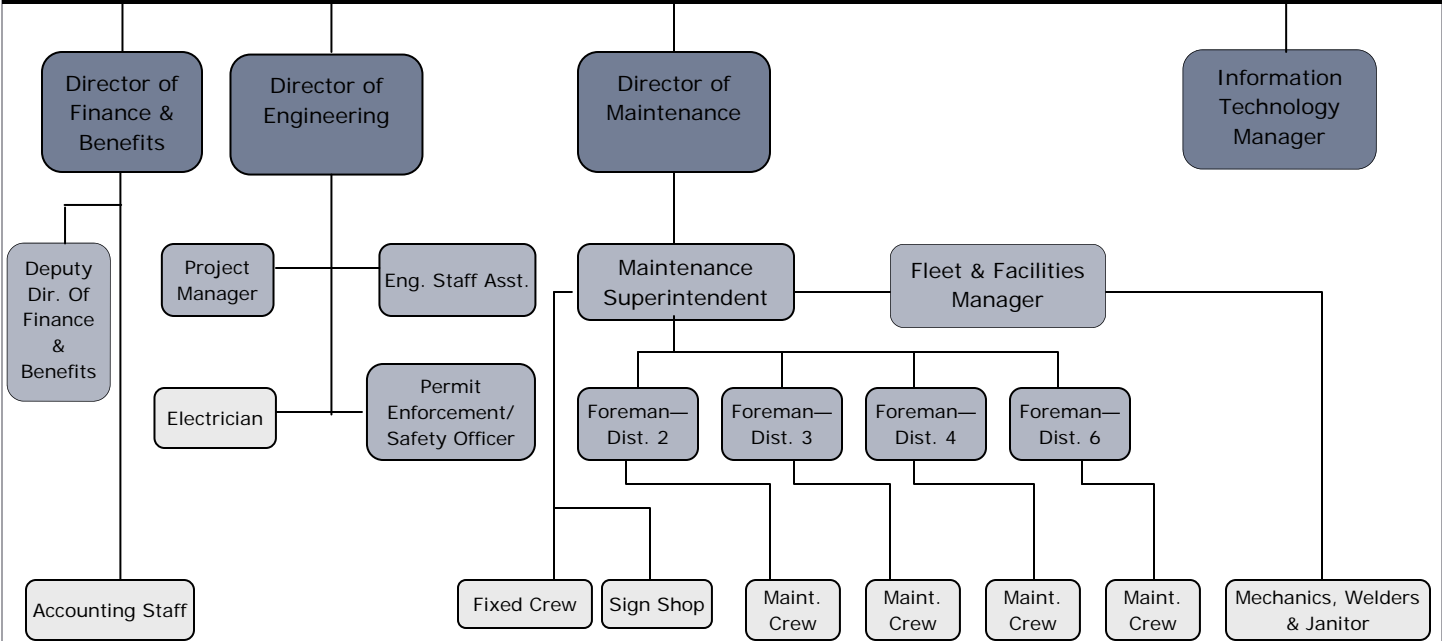




ORGANIZATIONAL CHART



DEPARTMENTS



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